

# Annual Report 2023-2024

Impacting Communities



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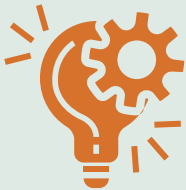
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# About Us

The Kenya Community Development Foundation (KCDF) is a public charitable foundation founded in 1997 that supports sustainable community-driven development in Kenya. KCDF exists to support communities and duty-bearers to sustainably organise and address systemic barriers that perpetuate power imbalances, social injustice and poverty, hindering sustainable development. KCDF believes that lasting change is possible when communities initiate and drive their development agenda.

KCDF works to enhance community growth and sustainability through capacity development, community philanthropy, and local giving. We invest significant resources to build, strengthen, and sustain the core capacities of our communities by developing thoughtful, long-term collaborations with other actors including governments, non-profit organisations, the private sector and individuals to advance social justice.



## Vision

Flourishing and Resilient Communities.



## Mission

To Promote Social Justice and the Sustainable Development of Communities.



## Values

Our work is guided by core values that inform every aspect of our operations, from programme design and implementation to partnerships and resource mobilisation. These include:

- **Equity:** We are committed to promoting equal economic, political, and social rights and opportunities.
- **Respect:** We believe that the rights and dignity of every human being are to be upheld, irrespective of their social standing or any other circumstance.
- **Integrity:** We are committed to transparency, accountability, and efficiency in all our dealings with others.
- **Collaboration:** We believe in working with other partners and collaborators in a dedicated manner towards the achievement of common targets and goals.
- **Innovation:** We value reflection, learning, and innovation, and strive to evolve, promote, and share best practices with others.



# Forewords

- Word from the Foundation Chairperson
- Word from the Executive Director

# Word from the Board Chairperson

I am privileged to present the 2023-2024 Annual Report for the Kenya Community Development Foundation (KCDF). This report details our collective efforts and achievements in promoting social justice and sustainable development of our communities.



**Mr. Tom Olila**  
Board Chairperson

The past year has been a transformative period for KCDF as we continued to strengthen our commitment to sustainable community-led development towards realising our vision of flourishing and resilient communities. Against a backdrop of evolving socio-economic challenges, our focus has remained on empowering communities to drive their own development through local philanthropy, governance advocacy, and resource mobilisation. KCDF has strategically positioned itself as a key enabler of community resilience and philanthropy. By amplifying our partnerships, policy advocacy, and investment in capacity-building, we have made strides in ensuring long-term, sustainable impact.

Over the 2023-2024 financial year, KCDF continued to empower local organisations to drive community development through local resource mobilisation, reducing dependency on external funding. Individuals, corporate partners and international funders have been key players in KCDF's mission delivery. Their continued commitment and belief in community philanthropy enabled KCDF to support 76 partners over the past financial year. This led to KCDF issuing sub grants amounting to Kenya Shillings 180,119,902.

To ensure programme effectiveness, the Foundation continued to invest in automation and staff development to be able to implement comprehensive monitoring and evaluation activities, rigorously assessing the impact of projects, and making informed, data-driven decisions.

Locally, KCDF supported the growth of a conducive civic space and enabling environment for civil society organisations whilst investing significant resources in growing communities of practice and community foundations and supporting the organisational development and sustainability of not-for-profit organisations.

Through the East Africa Financial Resilience Resource Hub, we provided critical training and financial management support to regional organisations, equipping them with alternative funding models to ensure long-term sustainability.

We continued to advance policy and governance reforms by supporting civil society organisations (CSOs) and grassroots groups to enhance civic engagement and push for inclusive decision-making at the county level. This

included contributions to public participation policies, access to information laws, and frameworks promoting social justice.

Through the Secondary Education Scholarship Programme, we supported 268 learners, particularly those from underprivileged backgrounds, to pursue education and transition into productive livelihoods, fostering social mobility and economic development in our communities.

On the international scene, KCDF continued to influence and participate in key processes and conversations geared towards positively impacting community foundations globally, such as the Shift the Power Global Summit in Bogota, the Measurement of What Matters Convening in Bali, the Brazilian Philanthropy Forum, and the Global Network of Civil Society Organisations for Disaster among others.

As the KCDF Strategic Plan 2019-2024 comes to a close, the impact evaluation process has significantly contributed to the new focus areas to elevate our mission of promoting social justice and the sustainable development of communities.

As we reflect on the accomplishments of the past year, I want to sincerely thank everyone who helped make it possible: our staff, our partners, funders, and supporters. Your loyalty and support were essential to the achievements outlined in this report.

I also want to express my deep gratitude to our Board of Directors for their guidance and valuable input. As I step down from my role as Board Chair, which I have held since 2022, I am confident that KCDF will continue to thrive under new leadership. I extend my best wishes to the incoming Chair and look forward to seeing our work's continued success and impact.

**Tom Olila,**  
*Board Chairperson, KCDF*

# Word from the Executive Director

I'm happy to share with you our 2023-2024 annual report, which highlights the work we have been doing to promote social justice and sustainable development within our communities.

As I reflect on the past year and the impact we have made on our work on the environment, livelihoods, education, strengthening the community voice, and philanthropy, I am deeply grateful to our Board of Directors, Trustees, staff, and all our partners, whose support has been instrumental in making all this possible.



The 2023–2024 financial year has been a defining period for KCDF, characterised by strong operational growth, programmatic success, and enhanced institutional capacity. The evolving needs of communities, the policy landscape, and our continuous drive for innovation and sustainability in community development have shaped our work.

At KCDF, we are deeply rooted in the belief that sustainable change begins with the community. Over the past year, we have witnessed the transformative power of collective action—when individuals, grassroots organisations, private sector actors, and public institutions come together to drive locally informed and owned change. This report is more than a summary of our milestones; it is an open invitation to all who believe in the power of people and the potential of communities to shape their own future.

As KCDF, we believe that lasting change is possible when communities initiate and drive their development agenda. Therefore, as you delve deeper into the pages of this report,

we invite you to partner with us in enhancing community growth and sustainability through capacity development, community philanthropy, and local giving.

We reiterate our commitment to catalysing long-term social change by supporting community-led initiatives that create lasting impact.

Thank you for your continued support.

**Grace Maingi**  
*Executive Director, KCDF*



# Programmes Updates

- Our Priorities
- Community Voice and Philanthropy
- Education
- Environment and Natural Resource Management
- Livelihoods
- Institutional Effectiveness
- Partnerships and Resource Development

# OUR PRIORITIES

In this reporting period (2023-2024), KCDF continued its mandate within our communities with the goal of working together and supporting those communities to take charge of their development in sustainable ways. In this regard, our work was focused on the following priority areas:



**Increase access** to inclusive quality education for learners.



**Economic empowerment** to increase resilience and livelihoods options for vulnerable communities.



**Strengthen community voice and agency** in building accountable governance structures, and push a collective agenda in philanthropy.

**Promote communities** sustainable use of natural resources and adaptability to climate change.



# Community Voice and Philanthropy



Some of the long-term effects of the COVID-19 pandemic and the Shifting the Power movement include disruptions in funding for philanthropic organisations, with both reductions and increases reported. This led to KCDF seeing the need to emphasise effective governance, public engagement, and finding solutions to the challenges faced by CSOs in Kenya.

For the last year, KCDF has been working to assist grassroots CSOs in enhancing accountability mechanisms at the county level for the management of public resources. Additionally, KCDF has been strengthening CSOs' capacity to communicate community issues effectively, thus expanding their work in amplifying community voices.

*The following programmes have been crucial to this mandate under the Community Voice and Philanthropy focus area:*

1. Giving for Change Programme
2. Change the Game Academy
3. Strengthening the Community Foundation Movement as a basis for Sustainable Development in Kenya
4. East Africa Financial Resilience Resource Hub
5. Wezesha
6. USAID Ubora Mashinani



## Giving for Change Programme

Giving for Change (GfC) is a programme that aims to demonstrate the role that local resources, harnessed and organised by civil society organisations, social movements, and the communities they represent, can play in amplifying voices and strengthening local ownership of development agendas. It is implemented in eight countries while maintaining a global "system-wide" perspective. At its core, GfC seeks to position local resource mobilisation as a fundamental expression of civic participation, solidarity, and, where necessary, dissent.

Towards attaining a stronger community voice for enhanced accountability in governance processes, the GfC, programme seeks to achieve the following:

1. Capacity enhancement of community groups on governance processes.
2. Support an enabling policy and legal environment to secure more equitable access to services for the poor and other excluded groups by formulating and implementing at least four legislations.
3. Promote enhanced engagement between civil society and the public sector.
4. Leverage different national, regional and global networks to influence a collective agenda in philanthropy infrastructure.

In this reporting period, the program recorded the following achievements.

## 1. Capacity enhancement of community groups on governance processes

### Capacity Strengthening of CSOs/ CoPs

The Community of Practice (CoP) model has significantly improved collaboration between civil society and governments. In Kakamega, Makueni, and Kwale Counties, CoPs held forums with County Assembly members and various departments to review and validate key policies, enhancing citizen engagement in governance.

CoP membership grew to 174, including state actors, media, the private sector, and civil society. Notable policy achievements include the Mental Health Action Plan in Kisumu County and the Access to Information Policy. 54 memos on healthcare, water access, trade, and education issues were submitted to county executives and assemblies.

KCDF provided capacity-building training to 18 partners, focusing on financial and reporting management, resulting in improved outcome-based reporting.

Training in Mobilising Support and Local Fundraising (LFR) led to 42 grassroots organisations implementing advocacy and LFR initiatives. For example, Baridi Kwa Baridi Women CBO raised Kshs 350,000 through fundraising events, and G for Girls Initiatives (GGI) provided scholarships to 3 girls with annual fees of Kshs 135,000 and conducted a book drive, raising funds through various means, including merchandise sales and community donations raising over Kshs 360,000.

## 2. Supporting an enabling policy and legal environment to secure more equitable access to services for the poor and other excluded groups

Advocacy interventions have significantly boosted civic engagement and community participation in County development initiatives. Fifteen of 18 grant partners are focused on strengthening public participation for inclusive decision-making. In Kisumu, the Step Up Together Organisation (SUTO) successfully advocated for the Access to Information Policy, improving public document transparency. The ICT department has made budget information accessible on the County website and created a feedback chat for citizens, including a

section for People with Disabilities. Other important policies include the Kisumu County Sexual and Gender-Based Policies, the Kisumu County Mental Health Policy, and Public Participation Acts in Kisumu, Kwale, Kakamega, and Makueni Counties and the Early Action Protocol for Disaster Management in Busia County.

A total of Kes 46,273,694 was awarded as grants to 19 County partners. Six partners were identified as CoP conveners and received small grants totalling Kes 3,438,800 to facilitate joint advocacy and county engagement initiatives.



*Stakeholders and Members of the TWG during the Draft Access to Information Act drafting in Kisumu, led by SUTO Organisation.*

## 3. Promoting enhanced engagement between civil society and the public sector

### Operationalisation of the PBO Act 2013

The Public Benefit Organisations (PBO) Act (2013) was enacted on May 14, 2024. KCDF is working with the Public Benefit Organisation Regulatory Authority (PBORA) to ensure smooth implementation. In collaboration with CFF, six CoPs have been trained on the PBO Act, reaching over 174 members. These members are raising awareness at the grassroots level, ensuring that CSOS transition to PBOS within the agreed-upon timeline.



**KES 46,273,694**

Awarded as grants to **19 County Based Partners**



**KES 3,438,800**

Awarded to 6 partners were identified as CoP conveners to steer and facilitate joint advocacy and county engagement initiatives

**4. Leveraging different national, regional, and global networks to influence a collective agenda in philanthropy infrastructure**

**Strategic Philanthropy convenings and Civic Space influencing.**

KCDF and the East Africa Philanthropy Network (EAPN) held impactful convenings in Makueni, Kakamega, and Kwale Counties to strengthen community-driven sustainable development. The Makueni convening (March 21st) highlighted the power of community narratives in policy-making and development. The Kakamega convening (June 20th) focused on financial literacy, fundraising, and partnership-building for CSOs. The Kwale convening (September 9th) emphasised innovative

resource mobilisation through digital tools to sustain CSOS amid decreasing donor support.

Other key convenings included the 2024 Grantmakers Summit and the 4th Annual Civic Space Protection Summit.

On the global stage, KCDF continued to play a strategic role in key philanthropic spaces, championing power-shifting, localisation, and community-led approaches through active engagement in prominent platforms such as the #ShiftThePowerGlobal Summit in Bogotá, the #RoadFromBogota convening, the Giving to Kenya Webinar, the Measurement of What Matters Convening in Bali, the Giving for Change Annual Meeting and the Brazilian Philanthropy Forum.



*Kakamega Philanthropy Convening*



*GfC alliance members during the Partners Learning and reflection meeting in Uganda*



*Youth Group in Uganda demonstrate the making of charcoal as part of their agripreneurship to GfC Partners in Uganda.*

# CHANGE THE GAME ACADEMY

Since 2015, KCDF has been implementing the Change the Game Academy (CtGA) programme, which aims to mobilise resources for community organisations sustainably. Currently, 268 CBOs and NGOs have been trained in Local Fundraising (LFR) - 182 and Mobilising Support (MS) -146.

## Capacity Strengthening for Civil Societies in Kenya

KCDF facilitated training for 14 organisations, with 13 graduating in February 2024. They had undergone six months of training and coaching and achieved different milestones.

To strengthen CtGA's impact, KCDF facilitates refresher training. In 2024, organisations that underwent refresher



Trained

# 268

CBOs and NGOs, 182 in Local Fundraising and 146 in Mobilising Support.



# 13

organisations, graduated in February 2024

# 15

ToTs in August 2024 trained on Social Accountability

training in 2023 demonstrated 67% success in local fundraising through the matching grant programme.

## Capacity Strengthening for CTGA Trainers in Kenya

KCDF's pool of CtGA trainers is a great asset in sustaining the programme, and therefore, there is continuous capacity strengthening to enhance quality, ensure adaptation to changing trends and activate the trainers. In the reporting period KCDF facilitated refresher courses for MS and LFR, reflecting on the trainers' diverse personal and professional journeys. The sessions also focused on enhancing facilitation skills, understanding the code of conduct, and addressing emerging concerns within the CtGA context, emphasising effective team coordination and management to achieve training objectives and enhance the capacity of trainers for quality training and coaching on the CtGA programme.

Additionally, KCDF facilitated the first-ever Social Accountability (SA) training for fifteen trainers from Kenya (13) and South Africa (2), aimed at enhancing public service delivery and governance. The training equipped participants with essential knowledge and tools on social accountability and how to integrate the programme into the CTGA LFR and MS.



KCDF partners undergoing a refresher training under the CtGA programme in 2023

## Capacity Enhancement of Other Southern Partner Organisations

### 1. State of Youth Chapter Leaders Coaching

KCDF facilitated coaching of 7 Chapter leaders from 3 Countries of Egypt, Morocco and Palestine under the State of Youth (SOY) digital platform that aims to empower youth with mission is to unite young people globally in a digital, borderless state to tackle pressing issues aligned with the United Nations’ SDGs. The sessions aimed to empower the leaders to drive impactful change within their communities.

### 2. CtGA Director’s Meeting

In March 2024, KCDF participated in the CTGA Directors Meeting held in Nepal, with two Master trainers from Kenya also participating in the Master Trainer meeting. KCDF was able to share experiences regarding the

achievements of the past year, discuss matching fund experience and also presented the findings of the business case research that KCDF conducted on LFR. During the visit, the Executive Director also attended the Global Leadership Council meeting, where strategic conversations around CtGA and its leadership took place.

### 3. Capacity Strengthening on Fundraising for Member Organisations of GNDR

Global Network of Civil Society Organisations for Disaster GNDR sought CtGA to provide capacity development in fundraising, sustainability, and partnership building. KCDF worked with CtGA to strengthen capacity. KCDF also worked with Kenyan CtGA trainers and the Kenyan local organisation DAYO-Kenya to develop content and facilitate the master and introductory sessions for the fundraising segment on the GNDR Global Summit, which took place on 22nd February 2024.

*Emali Dedicated Childrens Agency members at their water project that connects two schools and a community kiosk. This provides essential water access for hundreds of people and reduces the distances they previously had to walk to fetch water. EDCA is a beneficiary of the GFC and CTGA programmes.*





*Nyalenda Young Turks CBO from Kisumu is a beneficiary of the Community Foundation movement, receiving support to strengthen their organisation for effective delivery of their mandate in community development.*

# Strengthening the Community Foundation Movement as a Basis for Sustainable Development in Kenya

With funding from the Mott Foundation, KCDF is expanding, enhancing, and intensifying its support for 14 philanthropic organisations within Kenya's ecosystem. This initiative focuses on strengthening the capacities and infrastructure of the community foundation model to promote sustainable development across the country. KCDF is deepening its collaboration with these partners by providing continuous engagement and working to improve their organisational structures and systems as part of the community foundation development project

The project, dubbed 'Strengthening the Community Organisation Movement as a Basis for Sustainable Development in Kenya', seeks to expand, strengthen, and deepen the ecosystem of philanthropy support organisations in Kenya, by strengthening the infrastructure of community organisations that either already exhibit and practice the key tenets of community organisations or have the potential and commitment to mainstream these qualities in their efforts to promote sustainable development.

Organisation	Description
Kitui Development Centre (KDC)	KDC's overall mission is to contribute to sustainable and resilient communities through implementing programmes in Food Security, Health and Nutrition; Water Environment and Climate Change; Women Empowerment and Child Protection; Community Social Capital Development; and Institutional and Structural Development by 2025.
Kilimani Project Foundation (KPF)	<p>KPF identified that while it was catering to its members, a critical facet of the Kilimani community was missing from its engagements, fostering undesirable exclusion of various key populations: the informal sector and the Kiliyouth. This project thus sought to increase the Foundation's engagement with these two critical groups and promote a culture of embracing diversity and inclusivity within Kilimani.</p> <p>The informal sector provides services to those who live and work in Kilimani on a daily basis. On the other hand, the Kiliyouth comprise children of long-standing residents in Kilimani, students of universities within Kilimani or young professionals who are newly moving into Kilimani however they do not actively participate in the Foundation's projects &amp; programmes.</p>
Nguzo Africa Development Foundation	Nguzo Africa is a community foundation that aims to create just, resilient, and prosperous communities. They do this by empowering people, promoting economic opportunities, and transforming communities for future generations. To achieve its goals, Nguzo Africa focuses on building financial resilience through community philanthropy, social enterprise development, innovations, and catalytic investments. By focusing on these areas, Nguzo Africa aims to empower communities and create a more sustainable future.
Nkoilale Community Development Foundation (NCDF)	The Nkoilale Community Development Foundation, established in 2010, is a community-based non-governmental organisation formed through consultative and participatory efforts. It aims to address and highlight the challenges and priorities of the community. The foundation's main objectives include: Access to education; Access to healthcare; Access to clean water; Community economic empowerment and environmental conservation.
South Imenti Sustainable Development and Education Fund (SISEF)	SIDA was established on August 10, 1993, as a community-based organisation dedicated to improving the lives of rural residents in the South Imenti constituency. Its goals include elevating Educational Standards: Promoting quality education and Empowering Communities: Involving people in finding solutions to poverty. Later in 2023 SIDA rebranded and changed its name to the South Imenti Sustainable Development and Education Fund (SISDEF).
Ndithini Community Development Association (NDCA)	This programme seeks to empower NDCA to create adequate opportunities for creating wealth through better-improved crop and animal husbandry, education, water, electricity, improved transport and communication, security of the people, property and tenure and realisation of spiritual wellbeing, gender sensitivity and preservation of cultural practices.

Organisation	Description
Genesis Community Development Assistance (GCDA)	GCDA is a Kenyan NGO operating in the Eastern Ukambani region. Founded in 1992 and operational since 1995, it works with various partners to address key community needs. Genesis focuses on sustainable water resource management, education improvement, healthcare support, income generation, community resource mobilisation, and empowerment through civic education, agricultural training, and technology transfer.
Community Socio-Environment Organisation (COSEO)	COSEO is a Kenyan community-based organisation founded in 2005 in Baringo County. As an umbrella organisation, it unites various stakeholders like youth, women, self-help groups, NGOs, and government agencies to promote a healthy, peaceful, and sustainable environment in Baringo and surrounding areas.
Action for Child Development Trust (ACDT)	ACDT has been operating in Western Kenya since 2007, towards bringing improved quality of life to children and their communities. They focus on various areas including education, entrepreneurship, leadership, health promotion, environmental conservation, and improving ICT. ACDT's pursuit of self-sustainability is realised through close collaboration with key groups in the region including county government, the private sector, educational institutions, and civil society organisations.
Alemun Pastoralists Empowerment Initiatives (APEI)	APEI is a Public Benefit Organisation (PBO) established in 1999 operating in Turkana South Sub County in Turkana County. Its primary target community groups are pastoralists, women, youths, agro-pastoralists and disadvantaged groups for its interventions are geared towards strengthening capacities for secure livelihoods for sustainable socio-economic development.
Nyalenda Young Turks Community Based Organisation	Nyalenda Young Turks is a youth-led community-based organisation registered in 2022 in Kisumu County. They advocate for women's inclusion & participation in decision-making platforms. Support the vulnerable including women, youths girls and persons with disability with skills and resources for future self-reliance.
Kileleshwa Ward Neighbourhood Association (KIWANA)	KIWANA serves as the central organisation for the Kileleshwa ward. KIWANA's primary focus is to represent and mobilise its members and the Kileleshwa community, advocating for their concerns with the relevant authorities. This includes active involvement in policy.
Transforming Young Stars of Africa (TYSA)	TYSA is an NGO that facilitates development of young leaders, provides mentorship and nurtures innovations using the power of football and Arts. TYSA believes that rapid and enduring change is possible when individual talents and abilities are identified and nurtured.
Dhamira Moja CBO	This is a CBO with primary focus is on women, especially those facing multiple vulnerabilities, as well as orphans, youth, and other marginalised individuals. Dhamira Moja aims to uplift the entire community to recognise that achieving gender equality is crucial for sustainable development.

# East Africa Financial Resilience Resource Hub

The Financial Resilience Resource Hub (FRRH) is a five-year initiative implemented by KCDF in collaboration with CivFund Africa (Uganda) and the Foundation for Civil Society (Tanzania). The programme aims to assist civil society actors in reducing dependency on foreign funding by exploring locally rooted, flexible financing models.

## Overall Goal

To nurture a financially resilient, independent, and impactful indigenous civil society ecosystem in East Africa that can sustainably advance social justice.

## Objectives of FRRH

- Consolidate civil society's role in Kenya, Tanzania, and Uganda to build resilient institutions.
- Provide technical and financial support to enhance fundraising, financial management, and compliance.
- Strengthen the administrative, operational, and compliance capacity of grassroots CSOs.
- Explore and pilot locally rooted business models to withstand socio-political and economic shocks.

## Key Areas of Support

1. Income Diversification - Support setting up endowments, social enterprises, and local fundraising.
2. Compliance Support - Guidance on registration and tax obligations.
3. Innovative Grant-making - Targeted funding aimed at enhancing financial resilience.
4. Coaching & Mentorship - On sustainable financing and resilience models.

## Achievements to Date

- **Policy Influence:** Advanced advocacy for equitable resource access and locally sustainable funding options.
- **Partner Engagement:**
  - 9 organisations from Kenya were onboarded for capacity strengthening.
  - 3 organisations were supported with seed funding to build endowments.



*Participants during the CivFund Financial Fitness Bootcamp and CSO Week in Tanzania from January 25th, 2023.*

- 6 organisations were supported to refine income-generating initiatives.
- **Grants Issued:** Each of the nine organisations received Kes. 1,000,000 (Ksh. 800,000 seed + Ksh. 200,000 core support).
- **Capacity Building:**
  - The programme hosted a Financial Resilience Bootcamp for CSOs from Kenya, Uganda, and Tanzania.
  - Held a virtual peer learning session attended by 77 individuals.
- **Digital Learning Platform:** The programme developed content on endowments, asset building, and social enterprises and uploaded them on their online learning platform - <https://eastafricaweavingresiliencehub.or.ke/>
- **Business Development Support:** Partnered with the SME Support Centre to develop business plans for 6 Kenyan CSOs.
- **Regional Collaboration:** Participated in CivFund Financial Fitness Bootcamp and CSO Week in Tanzania.

# Wezesha

KCDF with support from the FEMI Foundation is implementing the Wezesha, a capacity building initiative to develop and implement comprehensive training materials for the KCDF online hub (eastafricaweavingresiliencehub.or.ke) and subsequently provide online training support to diverse CSOs drawn from East Africa.

This initiative is leveraging on the existing East Africa Financial Resilience Resource Hub project partnership structure, which is geared toward capacity-building small and medium-sized East African civil society actors on compliance and alternative funding models for enhanced organisational and financial sustainability. The intervention complements the FRRH's objectives, thus contributing toward a financially resilient indigenous civil society ecosystem that can generate, build, and manage resources sustainably to advance its social justice aspirations.

Acknowledging the vital role that CSOs play in fostering community development, this initiative aims to equip diverse organisations with the essential knowledge and skills necessary for effective governance, management, and programme delivery.

So far, the project has developed content and modules focusing on the eight modules as outlined below, with training set to begin in 2025.

1. Monitoring, Evaluation and Learning
2. Governance, Registration and Communication for CSOs
3. Financial Management
4. HR & Administration.
5. Programme Design and Development.
6. Risk Management
7. Safeguarding
8. Data Protection.

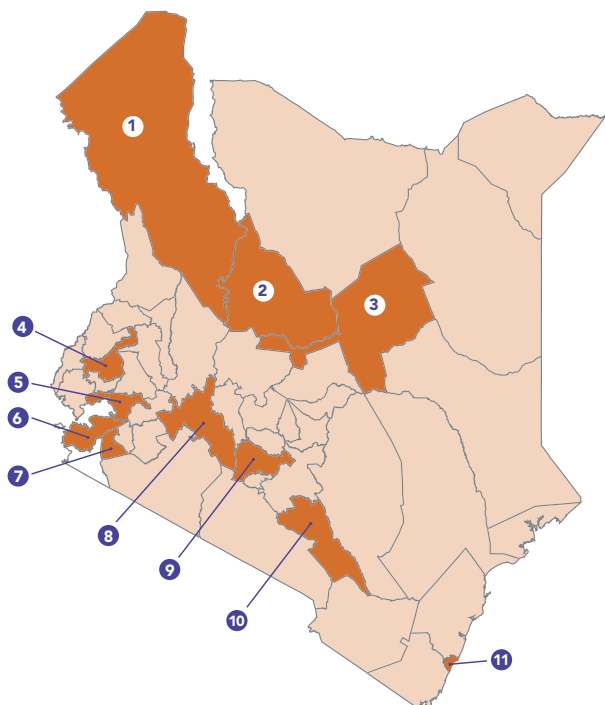


# Ubora Mashinani

Ubora Mashinani is a program that seeks to improve coordination and collaboration between and among civil society organisations, the private sector, and county governments in 11 counties of Kenya through county-wide umbrella Local Development Organisations (LDOs). LDOs are legal entities in Kenya co-created through a community-driven process, led, managed, and owned by local stakeholders. They help coordinate community concerns in county decision making processes and unite various member organisations—civic and private sector, including non-governmental organisations, community-based organisations, faith-based organizations, self-help groups, religious groups, cooperatives, savings and credit organizations, professional associations, and local businesses—without partisan politics and with the mandate to foster community-owned, -led, and -managed development.



*Ubora Mashinani Program, alongside other USAID Kenya's implementing partners, in a field monitoring visit to Kisumu County with the USAID Kenya and East Africa technical team in July 2024.*



## 2019

LDO Conceived and Formation Began

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## 11

LDOs Registered across the country

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## 7,667

LDO Members

64%

Local organizations who have fully paid LDO membership subscription fees

## \$27,125

Total LDO membership fees paid by members

## \$32,698

Total resources mobilized by LDOs in 2024

- |  |  |
|--|--|
| <ol style="list-style-type: none"> <li>1. Turkana Development Trust (TDT)</li> <li>2. The Samburu Development Trust (TSDT)</li> <li>3. Isiolo Community Development Trust (ICDT)</li> <li>4. Kakamega Development Trust (KAKDET)</li> <li>5. Kisumu County Development Trust (KCDT)</li> <li>6. Homa Bay Sustainable Development Trust (HOSDET)</li> </ol> | <ol style="list-style-type: none"> <li>7. Kisii Endelevu Trust Initiative (KETI)</li> <li>8. Nakuru Endelevu Trust Initiative (NETI)</li> <li>9. Kiambu Pamoja Trust (KPT)</li> <li>10. Makeni Development Trust (MADET)</li> <li>11. Mombasa County Development Trust (MCDT)</li> </ol> |
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The program, also known as Ubora, is implemented in 11 counties, including Homa Bay, Isiolo, Kakamega, Kiambu, Kisii, Kisumu, Makueni, Mombasa, Nakuru, Samburu, and Turkana.

The **goal** of the program is 'empowered communities receiving high-quality and equitable services.'

*The outcomes expected to contribute to this overall goal include:*

- i. Engaged citizens influence decision-making at the county and national levels.
- ii. Accountable county governments deliver services.
- iii. Community-based organisations own, lead, and manage their developments.

## Achievements

In its inaugural year, Ubora made significant strides in establishing a foundation for transformative, locally led development. Partnerships with county governments across the 11 counties were strengthened, maximising resource use and fostering impactful collaborations.



*A workshop session in Kisumu County with local leaders, government, and stakeholders, participants aimed to co-create the #USAIDUboraMashinani program, focusing on empowering communities and ensuring sustainable, equitable services.*

A baseline study in August 2024 provided crucial insights into public participation and satisfaction across the program's target counties. Findings indicated that only 16.96% of citizens felt their input was valued in decision-making, with marginalised groups—women, youth, and

persons with disabilities (PWD)—being underrepresented.

## Key Achievements in Year One

In Year 1, Ubora's focus on localisation, inclusion, and cross-sectoral coordination delivered significant results despite the common challenges faced during program startups. These strategies have laid a strong foundation for community-driven development, fostering sustainable partnerships and inclusive governance processes. Below are the key achievements categorised by the four result areas.

### Result Area 1

## Strengthened Citizen Engagement, Voice, and Agency at the County Level

In Year 1, the 11 LDOS were instrumental in mobilising citizens to engage in public participation forums across the Public Expenditure Management (PEM) cycle. Citizens participated actively in discussions on the County Fiscal Strategy Paper (CFSP), County Budget Estimates, and Annual Development Plan (ADP), raising key issues around healthcare infrastructure, agricultural support, WASH, and civic education. LDOs also trained 561 civic educators and facilitated technical input on budget submissions, empowering citizens to influence budget priorities and county government decisions around the PEM processes.

### Result Area 1 in Numbers



# 6,543

CSOs were mobilized by LDOs to attend public participation forums



# 62,307

citizens were represented by these CSOs



# 171

memos were submitted to 11 county governments

## Result Area 1 in Numbers



**801** written submissions on agriculture, environment, health and WASH were included in the memos



**561** ward budget champions identified as ToTs to continuously sensitize the community on budget issues and collect views ahead of public forums



**9** actions from county governments in response to submissions were recorded



**6** legislative policies were supported by Ubora



USAID Kenya Ubora Mashinani Program Leadership and Governance Training brought together board members and coordinators from Homa Bay, Kakamega, Kisii, and Kisumu LDOs. Participants explored key governance theories and legal frameworks, focusing on the Public Benefits Organisation Act of 2013, while enhancing their skills in board operations, group dynamics, and leadership strategies for sustainable development.

## Result Area 2

### Improved Capacity of Local Organisations to Design and Implement Inclusive, Community-Led, Owned, and Managed

### Programs and Ensure Communities Own, Lead, and Manage their Development

Ubora prioritised the capacity strengthening and sustainability of LDOS to enhance their operational effectiveness and promote grassroots participation in governance. By supporting the incorporation of LDOS, providing comprehensive training in leadership and governance, and conducting thorough organisational capacity assessments, Ubora has empowered these entities to serve their communities better. Additionally, the program facilitated the establishment of strong membership structures and resource mobilisation efforts, fostering collaboration among various stakeholders. The collective achievements in this result area not only improved the operational capabilities of LDOs but also laid the groundwork for sustainable development initiatives at the county level.

## Result Area 2 in Numbers



**8** LDOs incorporated



**3** AGMs conducted



**94** BOTs and secretariat trained on leadership and governance



**7,551** members expressed interest to join LDO



**\$ 27,125**  
total membership feecollected

### Result Area 3

## Enhanced Sustainability of Local Organisations through Collaboration, Learning, and Adaptation (CLA)

Ubona emphasised collaboration for impact and enhanced service delivery through strategic partnerships with various stakeholders, including USAID implementing partners (IPs) and county governments. By facilitating co-creation meetings and engaging a diverse group of 486 stakeholders across 11 counties, Ubona successfully fostered an inclusive environment for dialogue and joint action. This collaborative approach led to the successful launch of key governance programs and strengthened frameworks for continued cooperation. The partnerships formed during this period not only bolstered local initiatives but also ensured that the voices of marginalised communities were heard, thereby promoting effective governance and sustainable development across the targeted regions.

### Result Area 4

## Broader Engagement with National Institutions, Private Sector, & Competent Bodies

Ubona expanded its influence on national policy and private sector engagement, recognising these areas as essential for sustainable, community-driven development. By advocating for inclusive policies and fostering partnerships with businesses, Ubona not only amplified the voices of local communities at the national level but also tapped into the private sector's resources and expertise to boost economic opportunities and enhance service delivery across the counties. These efforts contributed to critical policy dialogues and initiated impactful partnerships, laying a foundation for long-term collaboration and broader community benefits.

### Result Area 3 and 4 in Numbers



# Education

KCDF views education as a fundamental human right and a key driver of societal development. Aligned with global frameworks like the United Nations Sustainable Development Goal 4 and the African Union’s CESA, our education programme focuses on inclusive, equitable, quality education and lifelong learning opportunities. In Kenya, while free primary education has increased enrolment (Ministry of Education, 2021), significant disparities in access and quality remain, particularly in rural and marginalised areas (KPMG, 2022).



KCDF prioritises education by enhancing enrolment, progression, and transition across all levels of learning. We centre communities in our approach, fostering partnerships and engaging local stakeholders to improve learning outcomes and build sustainable education systems.

### Strategic Objectives:

1. Expand access to inclusive, quality education.
2. Promote lifelong skills development at secondary and tertiary levels.
3. Strengthen the capacity of communities and stakeholders to support education.

For over 21 years, KCDF and its partners have supported access to education through the Education Scholarships Programme, helping girls and boys progress and transition to higher levels of learning. To date, the programme has impacted over 950,268 children and youth. In 2023–

2024, 77 secondary learners sat for national exams, and five students graduated from tertiary institutions. With 248 learners transitioned, surpassing the target of 169 for secondary school and progressing toward 334 for tertiary, KCDF continues demonstrating its commitment to empowering future generations through education.

### High School scholarship

KCDF’s Secondary Education Scholarship Programme supports students from low-income and marginalised communities, removing financial barriers and promoting gender equality (Ministry of Education, 2021; UNESCO, 2019). This year, KCDF awarded scholarships worth KES 7 million to 268 learners (132 boys, 136 girls), focusing on vulnerable students. 77 learners sat for the national secondary education examinations, highlighting the programme’s impact on educational success. Mentorship

## Thematic Goal

Enhanced access to inclusive quality education, lifelong skills development, and an enabling environment for community participation.



InspireHer mentorship session at Embakasi Girls High School in Nairobi on 17<sup>th</sup> October 2023



Impacted  
**950,268**  
children and youth

KES **7 million**



**132**  
Boys

**136**  
Girls



Benefited  
**248**  
beneficiaries have transitioned,  
surpassing the target of **169** for  
secondary schools

Provided  
**268**  
learners with  
partial scholarships

KCDF's Value-Based Mentorship Programme, in collaboration with private sector partners, equips secondary and tertiary students with lifelong skills, fostering confidence, leadership, and a strong personal identity. Since its inception, the mentorship programme has reached 6,631 students, exceeding the five-year target of 4,488. In the current period, 1,044 students across five schools benefited, highlighting its continued impact on holistic youth development.

### MENTENDA - Boys Mentorship Initiative

In Kenya, many boys face challenges due to limited guidance, weak life skills, and a lack of positive role

models, leaving them vulnerable and with a diminished sense of identity. To address this, KCDF launched the MENTENDA Initiative—meaning “men to action”—over nine years ago, in partnership with various organisations. Targeting boys aged 14 to 25, the programme focuses on mentorship and role modelling to nurture confident, responsible, and community-minded young men.

Currently, KCDF is implementing MENTENDA in three Nairobi County boys' high schools, with support from our corporate partners: 228 mentees at Aquinas Boys, 203 at Highway Secondary and 346 at Jamhuri Boys.



*MenTenda  
mentorship  
session at  
Highway  
Secondary School  
on 10th June  
2023*

## Inspire Her Girls Mentorship Initiative

KCDF's Inspire Her mentorship programme empowers girls to overcome societal challenges like forced marriages, teen pregnancies, and school bullying, in alignment with SDG 4 on quality education. The programme focuses on enhancing academic performance, increasing school transitions, and building leadership and community values. Currently, 189 girls at Embakasi Girls Secondary School and 235 girls at Ngara High School are benefiting, with graduations scheduled for September 2024 and January 2025, respectively.

## KCDF Tertiary Education - Youth Employability Skills

The Youth Employability and Skills Programme empowers vulnerable youth by offering education scholarships, life

skills training, digital literacy, mentorship, and internship opportunities. This comprehensive support equips participants to become active contributors to their communities. Through community service initiatives, they drive positive change and measurable impact.

During the reporting period, key achievements included:

- 40 continuing students received scholarship support at the University and TVET levels.
- 2 new students joined the programme in September 2024.
- Six scholars are transitioning from tertiary education, with four securing internships or entry-level jobs.
- 37 students participated in a life skills workshop in September 2024, focusing on work readiness, financial literacy, CV development, networking, and mental health.



Students at Our Lady of Mercy during an InspireHer Mentorship session.



Learners engaging in tree growing in Lelakwe Primary School, Narok South Sub County

# Environment and Natural Resource Management



KCDF's work on Environment and Natural Resources Management is geared towards increasing the participation of communities to protect, restore, and promote sustainable use of their natural resources. In this reporting period, KCDF implemented two projects in four counties of Narok, Kilifi, Nairobi, and Nyeri.

## I&M Foundation Supported Environmental Conservation Work

In February 2024, with support from the I&M Foundation, KCDF completed a three-year project in Kilifi and Narok Counties. This initiative, in partnership with the Malindi Education and Development Foundation (MEDA-F) and A Rocha Kenya in Kilifi, and Nguzo Africa and the Nkoilale Community Development Foundation (NCDF) in Narok, aimed to foster environmental conservation and sustainable resource management among children and youth.

The project promoted tree planting, clean energy adoption, and community engagement. It engaged 170 schools reaching 62,967 children and youth and raised awareness among 9,402 households. A total of 377,216 trees were planted with a 65% survival rate, contributing to reforestation ecosystem restoration. Additionally, 210 solar lanterns and 370 energy-saving stoves were distributed, reducing firewood usage by up to 76%. The project also established 103 environmental clubs, engaging 5,770 students.



The two energy-saving jikos installed at Kotolian Mixed Day Secondary School

KCDF provided leadership, resource, and technical support, ensuring effective project management and learning through monitoring and progress tracking.

Learning institutions reported much savings and enhanced quality of life. Daniel Pere is a cook in one of the schools in Narok and he says, "In the past, the learners had to walk long distances to get firewood, and the choking smoke was also a problem. At that time, we only had one cooking jiko and food always took time to be prepared." He noted that provision of two energy-saving jikos had significantly improved their quality of life. According to him, these jikos not only reduced the consumption of firewood but also maintained food warmth for extended periods, ensuring timely meals for the students. Pere emphasised that this improvement enabled students to focus on their studies, highlighting the increase in enrollment from his previous capacity of cooking for 200 students to now catering to 450.

### Fruit Trees for Schools

The "Fruit Trees for Schools" project, initiated by the Green Generation Initiative (GGI) and funded by the Eleven Eleven Foundation through KCDF, aimed to combat environmental degradation and climate change. By May 2024, the project had planted 5,750 trees across 10 schools in Nairobi and Nyeri, achieving a 72.99% survival rate. GGI also established a tree nursery and formed 10 Eco Clubs, engaging 600 students in environmental education. Additionally, GGI strengthened its organisational capacity with support from KCDF,

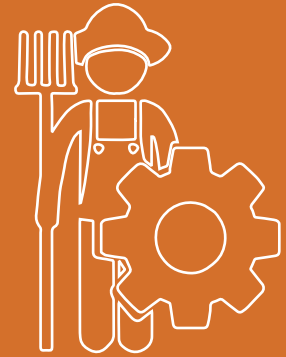


enhancing its financial management, procurement, and monitoring and evaluation processes.

The project had a substantial impact, including the active participation of teachers and students in tree-growing initiatives and the formation of 27 local climate change committees. These efforts fostered a sense of environmental responsibility among young learners and empowered schools to champion conservation efforts. The project's success in raising environmental awareness and building capacity for sustainable practices has positioned GGI to scale its initiatives across all 47 counties in Kenya, with strong support from the Ministry of Education and the Ministry of Environment, Forestry and Climate Change. Despite challenges such as adverse weather and changing school schedules, the project demonstrated the importance of adaptive strategies and continuous capacity building for long-term sustainability.

# Livelihoods

KCDF, through the Livelihoods thematic area strives to increase the resilience of vulnerable households in urban and rural communities. We do this by facilitating grassroots organisations to implement interventions that build resilience in the communities.



## Participatory Grant-Making

The Participatory Grant Making (PGM) project is aimed at shifting the power of decision-making and grant allocation to organisations and communities. Through PGM, KCDF, with support from Transform Trade, is empowering Kenyan communities to have a say in the development and funding decisions that affect them directly. As part of its commitment to shifting the power, Transform Trade embarked on a journey in 2021 of piloting PGM in Kenya. This effort aimed at learning from the participatory approaches, including participatory decision-making and participatory grant-making, to shift power to communities and community organisations to support and deliver their vision. The implementation involved co-creation systems and processes with Kenyan organisations and individuals in Kenya to help identify relevant producer groups that positively impact their members and community.

The PGM pilot is based on its strategic narrative, developed in 2022, which puts people at the center of its work. KCDF supported the pilot, and in early 2024, Transform Trade handed over 6 community projects in Meru and Kitui to KCDF to support the project's finalisation.

This project facilitated six community-led agricultural interventions in Meru (4) and Kitui (2), organised through cooperatives and CBOs. The community partners involved were:

1. Kamaki Farmers' Cooperative - Kitui County,
2. Mutuuma CBO - Meru County,
3. Upper Mbaaria CBO - Meru County,
4. Chikatu Farmers' Cooperative - Meru County, and
5. Yike Wikwe CBO - Kitui County.

These initiatives aimed to enhance capacity of 480 farmers across value chains of honey production, poultry farming, and onion cultivation, while also fostering community philanthropy.



*Kithima Community Based Organisation members during a debrief meeting on their chicken project in Meru County.*

## Entrenching Local Giving (KCDF Matching Grants)

The KCDF 'a shilling for a shilling' model also known as Pamoja4Change was established in 2011 with the objective of revitalising local philanthropy among Kenyan communities. The programme's primary goal is to empower communities to take charge of their development by fostering self-reliance. Local partners propose their development projects and are required to raise 50% of the project budget locally. The focus is on community initiatives that exhibit financial and resource participation from the locals and have the potential for long-term impact on the target groups.

Moreover, the programme aims to enhance the local resource mobilisation capabilities of KCDF and the communities themselves. This approach enables

communities to identify, prioritise, and sustainably address their development challenges, promoting sustainable development in the region.

In 2023-2024, a total of 14 projects were supported at a total cost of KES 25,440,280 with local contribution of KES 12,426,280 and KCDF matching amount KES 13,014,000.

### Organisations Supported Through the KCDF Matching Fund Model

KCDF supported the below 14 organisations to raise resources and implement different initiatives through matching community efforts to raise resources as indicated:

Organisation	County	Local Contribution (KShs)		Matching Contribution by KCDF (KShs)
		Cash	Inkind	
Miss Koch Kenya (MKK)	Nairobi	455,900	501,000	964,400
Faraja Foundation	Nairobi & Kiambu	1,008,500	0	1,008,500
Kenya Association for the Welfare of People with Epilepsy (KAWE)	Kilifi & Nairobi	1,000,000	0	1,000,000
ESM MAPs (Mission Animation Programs)	Kajiado County	318,700	145,680	334,600
Yatima Outreach Organisation	Bungoma	1,000,000	0	1,000,000
Sustainable Community Opportunities for Restoration & Empowerment (SCORE)	Siaya	500,000	500,000	1,000,000
Social Ministry Research Network Centre (SOMIRENEC)	West Pokot	700,000	300,000	1,000,000
Basic Needs Basic Rights Kenya	Kilifi	794,500	327,000	1,000,000
Raising Futures Kenya	Kitui	266,000	0	1,206,500
Akukuranut Development Trust (ADT)	Busia	500,000	500,000	1,000,000
Baraka Women Centre	Laikipia	608,000	411,000	1,000,000
Kitui Development Centre	Kitui	325,000	125,000	500,000
Community Asset Building and Development Action (CABDA)	Kakamega	500,000	500,000	1,000,000
Community Socio-Environmental Organisation (COSEO)	Baringo	1,000,000	140,000	1,000,000
<b>Total</b>		<b>8,976,600</b>	<b>3,449,680</b>	<b>13,014,000</b>

# Partnerships and Resource Development



## Local Partners

Partner	Thematic Area
Asian Foundation	Livelihood
Victoria Commercial Bank (VCB)	Livelihood
TotalEnergies Kenya PLC	Livelihood
I&M Foundation	Environment
Isuzu East Africa	
Chandaria Foundation	Education
TotalEnergies Kenya PLC	Education
Cummins Car & General	Education
Zep- Re (PTA Reinsurance)	Education
Yahya Family Trust	Education
Hope Trust Fund	Education
Lóreal (Nice and Lovely)	Education
Women In Aviation International	Education

## International Partners

Partner	Thematic Area
United States Agency for International Development (USAID)	Community Voice and Philanthropy
Mott Foundation	Community Voice and Philanthropy
Wilde Ganzen	Livelihood
Ministry of Foreign Affairs -Netherlands	Community Voice and Philanthropy
Silicon Valley Foundation (Mackenzie)	Environment Education Institutional Strengthening
Ford Foundation	Community Voice and Philanthropy
Sisters of Charity of the Incarnate Word- Houston	Environment
Eleven Eleven Foundation	Environment
Comic Relief	Livelihood and Institutional strengthening

## Individual Givers

Ms. Ketaki Sheth & Family	Mr. Vipin Shah	Ms. Mwihaki Muraguri and Family
Dr. P. S Sheth	Mr. Alex Mwangi	

## KCDF Entities Directors

Dr Chandu Sheth	Ms Janet Mawiyoo	Ms. Caroline Githinji	Ms Beverly Nuthu
Mr. Gordon Odundo	Dr. Nyambura Githagui	Mr. Fred Cooper	
Mrs Rose Mambo	Ms Atia Yahya	Mr Tom Olila	

## KCDF Payroll Givers

Grace Maingi	Kennedy Odera	Hillary Langat	Annabel Kogi
Oliver Konya	Emilly Omudho	Joseph Okello	Gabriel Kihara
Caesar Ngule	Mary Mwangi	Boniface Mutinda	Daisy Rono
Purity Murugu	Fidelia Atolwa	Elly Oindo	

## Events



Impax Business Solutions	I&M Bank	Sedgwick Insurance Brokers
Bio Foods Ltd.	Institute of Public Finance Kenya	PricewaterhouseCoopers Limited (PWC)
Crownscope Insurance Brokers	Karen Country Club	Yamu Consulting
Crystal Valuers	Kenya Pipeline Company	Yves Rocher KE
Enwealth Financial Services	Kenya Wine Agencies Limited (KWAL)	Strategic Connections Ltd
Strategic Connections Limited	Lohana Golfing Society	NCBA Bank Kenya
Kenya	National Commercial Bank of Africa	
Galvanizing Africa	Oloo & Oloo Advocates	

### Thank you to all the 150 Golfers who supported our 12th Community Open Golf Tournament.

We extend our heartfelt thanks to all 150 golfers who participated in and supported our Community Open Golf Tournament.

Your immense contributions and unwavering support made this event a resounding success. Thanks to you, we

can continue our mission to foster our country's creative spirit.

Your generosity will significantly impact five community projects that promote local giving in Kenya through the shilling-for-shilling model.



# The Numbers

- Financial Summary

# Financial Summary

STATEMENT OF FINANCIAL POSITION AS AT 30<sup>TH</sup> SEPTEMBER 2024

	Note	2024 KES	2023 KES
<b>FUND BALANCES</b>			
General fund			
Capital fund		754,417	7,927,086
		39,142,862	40,830,178
		<b>39,897,279</b>	<b>48,757,264</b>
<b>REPRESENTED BY</b>			
<b>Non-Current assets</b>			
Property and Equipment	11	1,247,467	1,278,716
Prepaid operation lease rentals	12	37,162,880	38,151,029
Intangible assets	13	701,266	1,400,433
		39,111,613	40,830,178
<b>Current Assets</b>			
Receivable and Deposits	14	6,875,109	13,411,109
Accrued Income	15	72,256,612	547,970,000
Fixed Deposits and Investments	16 (b)	497,724,035	227,673,834
Cash at hand and bank	16 (a)	118,736,737	789,054,943
<b>Current liabilities</b>			
Payables and Accruals	17	56,809,777	14,298,290
Deferred Grant Income	18	576,014,792	716,307,595
Sub-grant Payable	19	61,982,258	50,521,972
		<b>694,806,827</b>	<b>781,127,857</b>
		<b>785,666</b>	<b>7,927,086</b>
		<b>39,897,279</b>	<b>48,757,264</b>

INCOME STATEMENT FOR THE YEAR END 30<sup>TH</sup> SEPTEMBER 2024

	Note	2024 KES	2023 KES
International grants	4	504,163,324.00	297,008,689
Local grants	4	25,471,753.00	38,244,280
Other income	5	34,118,042.00	20,348,568
		563,753,119.00	355,601,537
<b>Total income</b>			
Administrative expenses	7	-55,187,467.00	(38,222,963)
Donor funds disbursed to partner organisations	8	-188,226,622.00	(154,223,781)
Capacity building/direct project support	9	-280,539,778.00	(169,467,928)
		-523,953,867.00	(323,691,709)
<b>Total Expenses</b>			
<b>Operating surplus/(deficit)</b>			
Finance (cost)/income	6	39,799,252.00	(6,313,135)
	10	-46,971,921.00	6,464,607
		-7,172,669.00	151,472
<b>(Deficit)/surplus for the year</b>			

## 1.0 General Information

Kenya Community Development Foundation (the “Company”) is incorporated in Kenya under the Kenyan Companies Act as a company limited by guarantee, and is domiciled in Kenya. The address of its registered office and principal place of business is 4th Floor, Morningside Office Park, off Ngong Road, P.O. Box 10501 - 00100 Nairobi, Kenya. The principal activities of the Foundation is to build permanent resources for development work from a diverse range of Kenyan and International sources.

## 2.0 Basis of preparation and summary of significant accounting policies

These financial statements have been prepared on a going concern basis in compliance with the International Financial Reporting Standard for Small and Medium-sized Entities (IFRS for SMEs) issued by the International Accounting Standards Board. The measurement basis used is the historical cost basis except where otherwise stated in the accounting policies below. They are presented in Kenya Shillings (KSh).

### Revenue and expenditure recognition

Income from grants represent the fair value of consideration received or receivable and is recognised when it is probable that future economic benefit will flow to the Company and the amount can be measured reliably.

Expenditure is accounted for on an accrual basis.

### Translation of foreign currencies

All transactions in foreign currencies are initially recorded in Kenya Shillings, using the spot rate at the date of the transaction. Foreign currency monetary items at the balance sheet date are translated using the closing rate. All exchange differences arising on settlement or translation are recognised in income statement.

### Capital fund

Capital fund represents fund represents the funds invested in property and equipment. Items of property and equipment, intangible and prepaid operating leases purchased are credited to the capital fund while the corresponding debit is taken to the general fund. Depreciation and amortisation are debited to the capital fund and credited to the accumulated depreciation/ amortisation of the respective asset.

### Financial assets

Receivables are initially recognised at the transaction price. Most

transactions are made on the basis of normal credit terms, and the receivables do not bear interest. Where credit is extended beyond normal credit terms, receivables are measured at amortised cost using the effective interest method. At the end of each reporting period, the carrying amounts of trade and other receivables are reviewed to determine whether there is any objective evidence that the amounts are not recoverable. If so, an impairment loss is recognised immediately in income statements.

### Financial liabilities

Financial liabilities are initially recognised at the transaction price (less transaction costs). Payables are obligations on the basis of normal credit terms and do not bear interest. Interest bearing liabilities are subsequently measured at amortised cost using the effective interest method.

### Property and equipment

Items of property and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses.

Depreciation is charged so as to allocate the cost of assets less their residual values over their estimated useful life, using the straight-line method.

If there is an indication that there has been a significant change in depreciation rate, useful life or residual value of an asset, the depreciation of that asset is revised prospectively to reflect the new expectations.

On disposal, the difference between the net disposal proceeds and the carrying amount of the item sold is recognised in income statement.

### Prepaid operating lease

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership of the leased asset to the Company. All other leases are classified as operating leases.

Rentals payable under operating leases are charged to the income statement on a straight-line basis over the term of the relevant lease. Prepaid operating leases are recognised as assets and are subsequently amortised over the lease period.

### Intangible assets-computer software costs

Software license costs that are not an integral part of the related hardware are initially recognised at cost, and subsequently carried at cost less accumulated amortisation and accumulated impairment losses. Costs that are directly attributable to the

production of identifiable computer software products controlled by the organisation are recognised as intangible assets. Amortisation is calculated using the straight line method to write down the cost of each license or item of software to its residual value over its estimated useful life.

#### **Post-employment benefit obligations**

The Company and the employees contribute to the National Social Security Fund (NSSF), a national defined contribution scheme. Contributions are determined by local statute and the organisation's contributions are charged to the income statement in the year to which they relate.

#### **Deferred income**

Deferred income relate to designated project funds that had been received by the Company in support of the various projects but have not been expended by the said projects as at the year end.

#### **Taxation**

Kenya Community Development Foundation is exempt from income tax under the First Schedule, paragraph 10 of the Income

Tax Act. The organisation is exempted under the Privileges and Immunity Act Chapter 179, which was gazetted on 7th October 2011.

#### **Cash and cash equivalents**

Cash and cash equivalents include cash in hand and demand and term deposits, with maturities of three months or less from the date of acquisition, that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

### **3.0 Judgement and key sources of estimation uncertainty**

No significant judgements have had to be made by the Directors in preparing these financial statements.



# KCDF Team

- KCDF Board Directors
- KCDF Staff Members

# KCDF BOARD OF DIRECTORS



**Mr. Tom Olila**  
Foundation Chair



**Mrs. Rose Mambo**  
Vice-Chairperson



**Dr. Anne Kimari**  
Director



**Mr. Gordon Odundo**  
Director



**Dr. Sheth Chandu**  
Director



**Mr. Aleke Dondo**  
Director



**Dr. Nyambura Githagui**  
Director



**Mr. Thomas Andiwo**  
Director



**CPA. Hillary Oonge**  
Director



**Ms. Caroline Githinji**  
Director



**Ms. Beverly Simiyu Nuthu**  
Director

# KCDF

## MANAGEMENT TEAM



**Grace Maingi**

Executive Director



## PROGRAMMES

**Caesar Ngule**  
Programmes Director



01



02



03



04



05



06



## USAID Uhora Mashinani

**Irene Gathinji**  
Chief of Party



07



08



09



10



11



## COMMUNICATIONS

**Boniface Mutinda**

Communications Manager



## FINANCE

**Perpetual Abdallah**

Finance Manager



## HR & ADMIN

**Annabel Kogi**

Corporate Affairs & Administration Manager



## MEL

**Gabriel Kihara**

Team Lead, Monitoring Evaluation and Learning



## PARTNERSHIPS & RESOURCE MOBILISATION

**Purity Murugu**

Head of Partnership and Resource Development



12



13



14



15



16



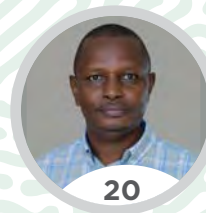
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23

- 01 Emily Omudhoa
- 02 Kennedy Odera
- 03 Hellen Kuria
- 04 Elly Onyango
- 05 Sandra Chivumbe

- 06 Roseline Ondisa
- 07 Jasper Morara
- 08 Daisy Rono
- 09 James Gendi
- 10 Duncan Mochache

- 11 Boniface Mungoya
- 12 Hosea Ngamau
- 13 Lilian Kendi
- 14 Joyce Salat
- 15 Esther Oyiela

- 16 Fidelia Atolwa
- 17 Hillary Langat
- 18 Purity Wambui
- 19 Oliver Konya

- 20 Joseph Okello
- 21 Beatrice Nyabuto
- 22 David Muo
- 23 Mary Mwangi



# KCDF Trust Report

- Word from the KCDF Trust Chairperson
- KCDF Trust Financial Summary
- KCDF Trustees

# Word from the KCDF Trust Chairperson

**It is my privilege to present the 2023-2024 Annual Report, highlighting the key activities and achievements of the KCDF Trust over the past year. As stewards of the Foundation's assets, our primary responsibility is to ensure that all investment decisions align with our core mandate—preserving and growing these resources to secure long-term sustainability and impact.**

Throughout the reporting period, the KCDF Trust remained steadfast in its commitment to prudent financial management and strategic investment. We reviewed various investment opportunities, ensuring the optimal allocation of funds to secure both stability and growth. Our objective has been not only to safeguard the value of the Foundation's assets but also to enhance their long-term viability for the benefit of our stakeholders and communities.

During the reporting period, our assets recorded a net growth of approximately KSh 68.3 million, reflecting strong investment performance. However, liabilities also increased significantly due to new tax obligations. Notably, our fund balances improved, demonstrating a stable financial outlook and reinforcing the Trust's capacity to drive sustainable development initiatives.

In alignment with our commitment to sound financial stewardship, we have continued to adopt a diversified investment strategy. Our portfolio spans treasury bonds, publicly traded shares, short-term bank deposits, and corporate bonds.

I encourage you to review the subsequent sections of this report for a detailed analysis of the Trust's financial performance.

In closing, I extend my sincere appreciation to my fellow Trustees for their unwavering dedication and strategic guidance, which have been instrumental in overseeing the Foundation's investments. Additionally, I acknowledge the invaluable contributions of our fund managers and administrative teams, whose expertise and support have been critical in navigating this financial year successfully.

We remain committed to upholding the highest standards of financial stewardship and ensuring that the KCDF Trust continues to be a catalyst for positive change.



**Eng. Isaac Wanjohi**  
*KCDF Trust Chairperson*

# Financial Summary

## KCDF TRUST

STATEMENT OF NET ASSETS AS AT 30<sup>TH</sup> SEPTEMBER 2024

	Note	2024 KES	2023 KES
<b>ASSETS</b>			
Bank balances	11	19,486,939	11,364,032
Deposits with banking institutions	12	81,579,246	120,553,253
Government securities	12	377,637,168	288,105,967
Quoted equity	12	50,786,996	43,545,230
Investment in subsidiary	13	120,000,000	120,000,000
Accounts receivable	14	3,286,327	1,483,536
Due from related parties	15	32,736,327	31,817,525
Investment property	17	235,000,000	235,000,000
Property and equipment	19	717,983	1,080,222
Intangible assets	20	34,443	-
<b>Total Assets</b>		<b>921,265,577</b>	<b>852,949,765</b>
<b>LIABILITIES</b>			
Current tax payable		18,272,927	
Payables	18	9,159,835	13,001,061
<b>Total Liabilities</b>		<b>27,432,762</b>	<b>13,001,061</b>
<b>FUND BALANCES</b>			
<b>Endowment Funds</b>			
Fund A		68,913,317	69,127,655
Fund B		148,101,898	133,485,801
Fund D		280,596,620	252,731,886
KCDF Trust Fund		396,220,980	384,603,362
		<b>839,948,704</b>	<b>839,948,704</b>
<b>TOTAL LIABILITIES AND FUND BALANCES</b>		<b>852,949,765</b>	<b>852,949,765</b>

# KCDF TRUSTEES



**Eng. Isaac Wanjohi**  
Chairperson



**Mr. Arthur Namu**  
Trustee



**Ms. Atia Yahya**  
Trustee



**Mr. Aleke Dondo**  
Trustee



**Dr. Vijoo Rattansi**  
Trustee



**Mr. Kibuga Kariithi**  
Trustee

## KCDF FUND BUILDERS

ACK Eldoret Region Company	Ndithini Community Development Association
Action for Child Development	Ngolonya Community Aid Programme (NGOCAP)
Alemun Pastoralists Empowerment Initiative (APEI)	Nyambura Githagui Endowment Fund
Amb Okeyo Foundation	Omega Children Shelter
Edumed Trust Fund	Othaya Development Association
Genesis Community Development Assistance	Prof. Julia Gitobu Education Fund
Good Samaritan Mathare	South Imenti Development Association (SIDA)
Kenya Professional Women in Agriculture and Environment (KEPAWAE)	Starehe Girls Centre Fund
Kirima Sublocation Education Support project	Support Initiatives for Poverty Eradication and Health (SAIPEH)
KQ Lady Pilots	Usigu Children Trust
Lake Region Community Development Association	Wanjiru Kihoro
Makutano Community Development Association	Women Concern Kenya
Malindi Education Development Association (MEDA)	Yahya Family fund
	Zinduka Africa (ICC)



# Empowering Non-Profits with Discounted Technology Solutions

**We Are Promoting Access to Genuine Technology Products and Services for Non-Profits in East Africa.**

TechSoup Kenya is a technology donation and discount programme implemented by KCDF. Our core aim is to respond to the technology requirements of nonprofit organisations, public libraries, societies, community-based organisations, and faith-based organisations in Kenya and the large East Africa region.

products/services at very low or discounted fees with our technology partners.

TechSoup enables nonprofit organisations to access donated and discounted products/services at discounts of up to 60% of the retail value, hence enabling them to save on their IT budget, which can be directed to their core mandate of serving the communities.

Our main objective is to assist regional nonprofit organisations in the region by providing discounted

**Our Impact**  
**3,004**  
 Total number of Non-Profits served

**Operating Countries:**

- Kenya
- Uganda
- Tanzania
- Rwanda
- Ethiopia

**Join us today!**  
**Register here**



Contact Us:

**(+254) 790 476499** Email: [support@techsoupkenya.or.ke](mailto:support@techsoupkenya.or.ke)





**CHANGE**  
**THE GAME**  
ACADEMY



# LEARN TO RAISE FUNDS & MOBILISE SUPPORT

Change the Game Academy aims at building the capacities of a broad range of organisations at grassroot level. The programme, a partnership between Kenya Community Development Foundation (KCDF) and Wilde Ganzen Foundation, supports Community based organisations (CBOs), Self-help groups (SHGs) and Non-Governmental organisations (NGOs) to work towards harnessing and growing their resources as well as securing their basic rights and services from duty bearers.

[www.changethegameacademy.org](http://www.changethegameacademy.org)



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