



**BROADENING  
OUR IMPACT**  
ANNUAL REPORT 2018/2019

# VISION MISSION & VALUES

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## VISION

All communities giving and working together in prosperity.

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## MISSION

Promoting sustainable development of communities for social justice, through institution building, partnerships, resource mobilisation and policy influencing.

## values

- Respect for the right and dignity of every human being.
- Equity.
- Honest and transparent.
- Commitment to social justice philanthropy.
- Working with others.
- Learning and innovation.

# **BROADENING OUR IMPACT**

**ANNUAL REPORT 2018/2019**

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## MY WORD

- Word from the Foundation Chairperson
- Word from the Executive Director

# WORD FROM THE FOUNDATION CHAIRPERSON

It continues to be a tremendous privilege to serve as Chairperson of this noble organisation. I'm happy to share with you our 2019 Annual Report which details our progress over the past year, as well as give highlights of some of the amazing work we're most excited about. In the last reporting period, we ushered in a new strategic plan that is intended to drive positive change within KCDF as well as guide our interactions with the communities that we work with across the country and with other sector players.

The strategic plan builds on the solid achievements realised from the last strategic plan while making informed iterations on how we can better support the communities in light of the changing contextual operating environment we find ourselves in. The continuing theme in the strategy, that is still at the core of why KCDF exists, is in placing communities at the centre of their development journey by investing in and strengthening their local institutions. This is easier said than done as it forces us to not only to be patient and respectful to the communities we work with, but also become sensitive and aware of the power dynamics that are at play between the two parties and hence the bold title of the strategy – Shifting Power to Communities. The plan is intended to be a dynamic road map defining a clear “destination” of where we want to be in 2023 while encouraging flexibility and creativity as we carry on with our mandate.

Although our focus in this report is celebrating key achievements, we must also acknowledge the major challenges we face in the reporting period: natural disasters, funding shortfalls and climate change that continued to deepen poverty in the communities we serve. In the reporting period, KCDF experienced a decline in project funding necessitated by two long time funders phasing out their funding. This meant that we had to scale down some programmes. I am however happy to report that the directorate and the board has been working hard in mobilizing resources from new partners and we are in the process of onboarding a few funding partners to support our work. The observation I continue to make is that decline in funding is not unique to KCDF. There is a global trend that more and more funding organisations are taking an inward nationalistic approach in their funding which is negatively affecting developing organisations in the South. This is a challenge but can also be an opportunity for KCDF and



**Eunice Mathu**  
Chairperson - KCDF

like-minded organisations to tap into domestic markets to supplement their income. Indeed, KCDF is one of the more successful organisations that have been able to raise resources domestically mainly from the private sector. We continue sharing our expertise with other organisations as you will read later on in the report of how our counterpart matching programme as well as capacity building work is leading this charge.

Another area that we continued to spend considerable effort as Directors was in the board understanding more KCDF's programmes. This was done through domestic programme visits as well as some directors participating in international meetings to better understand the context the foundation continues operating in. The directors also further delved into change management discussions that had begun in the previous reporting period which saw my assumption to my being the chairperson of KCDF. In line with this area of change management, KCDF's Executive Director, Janet Mawiyoo, will be stepping down in 2020 having served the organization diligently for 15 years. She has been an exceptionally gifted leader and has made transformative contributions to what KCDF is currently. We

shall miss her greatly, but she goes out with our very best wishes, enormous gratitude and appreciation. The Directors and Trustees came up with a transition plan that will ensure that the organisation continues reinvigorating itself while ensuring seamless continuity even as we go through the process of recruiting a new Executive Director.

Lastly, we would not achieve much, without our very dedicated team of management and staff who put in lots of hours in the work they do daily to advance our mission. My role has also been greatly enriched by the wise counsel of my fellow directors. To the funders and supporters of KCDF's work, receive my sincere gratitude and assurance that we shall continue to carry on our work with humility, prudence and positive energy.

A handwritten signature in black ink, appearing to read 'E. Mathu'. The signature is stylized with a large 'E' and a cursive 'Mathu'.

**Ms. Eunice Mathu**  
Chairperson - KCDF

# WORD FROM THE EXECUTIVE DIRECTOR

I am delighted to share with you our Annual Report that captures our progress, successes and major milestones in working with vulnerable and disadvantaged communities across the country. Admittedly, it was a demanding year, but it also brought renewed energy in our determination to work more effectively, along with our partners, to improve the lives of vulnerable communities whilst making every effort to close the gap between the poverty line and improved living income.

One of the major milestones in the year under review was the roll-out of KCDF's new strategic plan that will guide our work for the next five years. The main thrust of strategy is informed by four key and interrelated elements - shifting of the power to communities, enabling prosperity, strengthening a culture of working together and enabling communities to hold decision-makers accountable. The plan is intended to strengthen our commitment to our different stakeholder's chief among them the communities that we work with through their local institutions as essential drivers of innovation and positive change.

The way we see it, the kind of work that we continue to push and the resultant impact observed in the communities we work in is not found in money or other physical things, but rather a positive mindset in local communities and a desire and commitment to using their energy and agency to influence development issues affecting them; in short, shifting the power back to themselves.

I am hugely encouraged by the progress we made against each goal area in the last strategic period. On the programmatic front, KCDF was able to reach over 24,000 people directly and indirectly across Kenya, working through and in partnerships with about 40 community organizations. The overall value of our financial investments in community initiatives during the year was KES 138 Million down from KES 151 Million in 2018.

As you will read through the annual report and see the impact of our work, I continue to be vindicated that indeed our capacity support to local organisations in the area of domestic resource mobilisation is not only a sustainable way of raising resources, but also a political statement that communities are not destitute. In the past year, we



**Janet Mawiyoo**  
Executive Director - KCDF

have seen community organisations raise more than Kes 30 Million through different local actions. The project outcomes from these communities have increasingly become elevated and grounded at the same time. As KCDF, we have also continued pursuing the same strategy of augmenting our programme income from domestic resources and we have started seeing a change in tide in our funding ratios with domestic resources getting closer and closer to our international funding.

I am also thrilled with our education work that sought to improve the learning outcomes in Masinga Sub-County which we phased out in the reporting period. The one outcome from the four-year programme that stood out was the centrality of the involvement of parents and the resident community in taking a keen interest in their children's education. By that act alone, we saw parents holding the management of schools to account on the performance of their children which led to teachers offering better support to learners through improved attendance of teachers in classes as well as offering additional training to teachers to improve their teaching techniques. We are happy to report that there has been a marked improvement of performance, progression and transition of learners as well as improved school infrastructure to create a conducive environment for the learners.

This is my last report as Executive Director of KCDF. As the Chairperson has alluded in her brief, I have been at KCDF for the last 15 years and my tenure has been nothing short of deep learning and humility in the ethos that KCDF espouses in working with communities on the edges. It has been the most enormous privilege to serve at KCDF and I leave with immense gratitude to both the Board and Trustees for offering not just me but the entire directorate the much needed support, encouragement and wisdom to accomplish what we have been able to accomplish. I have nothing but deep admiration to the staff that I have led, they give of themselves and they go over and beyond what I would describe as their terms of reference. With an insider's view of everything, I am certain that I will be leaving an extraordinary organisation. Together, we have achieved much to be proud of.

I invite you to read through the report and give us feedback as well as areas where you feel you can plug in and add value.



**Ms. Janet Mawiyoo**

Executive Director - KCDF

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## PROGRAMME UPDATE

- Education, Youth and Children
- Livelihoods, Environment and Climate Change Adaptation
- Policy, Research & Advocacy



## LIVELIHOODS, ENVIRONMENT and CLIMATE CHANGE ADAPTATION THEME

Supported

**1,100**

people living with  
epilepsy supported

kes.

**29**  
million



cumulative amount raised  
by **30 groups** trained on  
local fundraising

Trained

**38**

day care manager & **115**  
**guardians** on child  
wellbeing skills

Supported

**72**



farmers with cooling store  
that can store 14 tonnes of  
produce for 6 months



Trained

**37**

women on  
home care  
management



# LIVELIHOODS THEME

KCDF's livelihood pillar aims at enabling communities have sustainable economic ways of enjoying a full life through successful and diverse livelihood options. KCDF's livelihood programme seeks to promote economic growth targeting the 'bottom of the pyramid' who do not have the purchasing power to buy the bare necessities of life – food, clothing and shelter. KCDF recognizes the duality of livelihood options and environment and appreciates that marginalized areas are largely dependent on natural resources and environment for their livelihoods.

## Promoting Diversification of Livelihoods Options in Communities

### Health Promotion Interventions

KCDF continued to work with Kenya Association of the Welfare of People with Epilepsy (KAWE) in implementing and influencing Nairobi County health services in developing policy guidelines on epilepsy management in primary health care facilities as well as in schools. KCDF supported KAWE to reach out to more than 1100 people living with epilepsy who were unable to access epilepsy treatment services from public hospital and health centers in Nairobi through their two treatment centers (Riruta and Karen) that they established in the previous reporting period funded by KCDF. One policy area that KAWE was able to push successfully in the reporting period was the issuance of National Council for Persons with Disabilities (NCPWD) cards which allows people living with epilepsy to access subsidized treatment and psychosocial support in government facilities.

### Home Care Management

KCDF supported Beacon of Hope to train 37 vulnerable women on proper home care management with the aim of improving the women's skills in working as home care managers in Nairobi County. The women went through a year

intensive programme that provided them with skills in food production, housekeeping, laundry, childcare, reproductive health and first aid among other life skills. During the reporting period, all the 37 women were gainfully employed and are in a position to negotiate for a better salary based on their confidence boost at the workplace. The women were also taken through safeguarding training to protect themselves in their line of duty. Buoyed by the success of the project, the Kajiado County Governor Hon Joseph Ole Lenku provided scholarship grants to Beacon of Hope to onboard more women to go through the home-care management training in the next year.

### Promotion of Agri-business Ventures

KCDF partnered with Community Socio-Environmental Organization (COSEO), based in Baringo County, to implement a food security project that sought to enhance storage of Irish potatoes for over 72 small scale farmers. From an initiative that began in the last reporting period, COSEO completed the construction of a cooling store using appropriate technology to reduce post-harvest losses experienced in the area. The store has capacity to store more than 14 tonnes for upto 6 months. During the reporting period, the 72 target farmers stored 285 bags and were able to sell them during an off-peak season enabling them fetch a higher price return which saw them increase their profits by 60%.

## Child Wellbeing in Informal Settlements

In 2019, KCDF partnered with Tiny Totos Kenya to enhance services, systems and revenues for 30 informal settlement based day-care centers targeting 58 daycare managers and staff in an effort to assist daycare managers run their business centers effectively. These centers serve as a support system and safe spaces for women with children in the informal settlements even as they go on with their day to day search for casual jobs. During the reporting period, Tiny Totos lobbied the County Government to reduce the cost of business licenses required to operate day care centres from Kes. 30,000 to Kes. 5000. This decrease not only served to legitimize the day-care centers in the area, but increased savings for the day-care managers enabling them to provide better and cheaper services to guardians. The trained day care managers in turn stepped down the training to more than 115 guardians in diverse topics such as proper nutrition & sanitation, child safeguarding, general health of children as well as monitoring child growth among others. Tiny Totos, through their effort in this area of child wellbeing, was recognized and awarded the prestigious 2019 MIT Inclusive Innovation Challenge in the US.

## Capacity Building Support to Civil Society Organisations

### Change the Game Academy

Change the Game Academy (CtGA) is a programme implemented by KCDF in partnership with Wilde Ganzen (Netherlands) that aims at strengthening the capacities of a wide range of organizations with skills in local resource mobilisation and policy influencing. The programme uses a blended learning approach where participants benefit from a combination of online courses augmented by face to face learning which are anchored on a comprehensive mentorship and coaching support trajectory from certified trainers. In the reporting year, 30 organizations completed the local resource mobilization trajectory with the aim of diversifying their resource base and instituting fundraising strategies. These organizations jointly raised Kes. 24M in 2019 domestically with the money raised largely directed towards supporting vocational skills training, education scholarships and health programmes.



Another 24 organizations completed the policy and advocacy training whose outcome was to enhance the capacity of the community organizations to influence decision or policies affecting their development initiatives while targeting government and other duty bearers. Nine of the 24 organisations that went through the programme engaged in different policy issues ranging from countering violent extremism in Mombasa County, to farmers access to markets in Bungoma County, to access to clean water and sanitation in Kakamega County, as well as advancing child protection rights in Kisumu County among other joint policy issues.

### Entrenching Local Resource Mobilization

KCDF continued to build the capacities of organizations in domestic resource mobilization with the aim of enhancing self-reliance and long-term sustainability among Kenyan communities through community philanthropy and building community ownership of prioritized development projects. Through the programme christened Pamoja 4 Change (P4C), KCDF leveraged resources raised by eight community organizations totaling Kshs. 5.2 Million by matching the raised resources on a one to one ratio (shilling for shilling). A total of 6,000 direct beneficiaries and 20,000 indirect beneficiaries benefited from the various matching grants during the reporting period.

Interventions supported during the reporting period included construction of a boy's dormitory at Karocho Mixed Secondary School located in Tharaka Nithi County through a partnership with RIDEP Kenya which led to improved enrollment in the school from 90 to 124 in the reporting period. The dormitory was also equipped with 250 beds easing congestion in the boarding facility. In addition, a sanitation block was constructed to cater for the increased student population.

KCDF partnered with Jaldesa Conservancy located in Marsabit County to construct a library at Badassa Secondary School. Badassa being the only secondary school in Jaldesa's Sagante location, the library serves the entire

student population in the area which has led to improved learning outcomes and performance of 150 students during the reporting year while also promoting a reading culture in the area.

KCDF supported KAWODEP in Migori County to construct a resource center aimed at providing information technology knowledge and skills as a prerequisite for university transition and future employment. During the year under review, 100 young people received technical IT skills support from the centre. In addition, the resource center created a tailoring unit providing textile vocational training skills to young people in the area.

KCDF partnered with Mt. Elgon Trust in Trans Nzoia County in building a community market hub which offers a conducive, safe and clean environment for farmers to sell their produce. The community market hub directly benefits 1500 farmers who are now able to rent space and sell their farm produce as well as offer hair and beauty services, barber-shops, clothes shops, cybershops and MPESA services. In addition, 200 community members use the hub as a community meeting place.

KCDF supported Dream Achievers Youth Organization (DAYO) in Mombasa County to enhance access to safe and clean water as well as proper sanitation for residents in Kisauni area. DAYO constructed a public abollution block and sank a borehole to provide water to the residing communities. The two interventions have led to a reduction of waterborne diseases. The project benefitted 700 households during the reporting period.

During the reporting year, KCDF continued to support the partners under the livelihoods thematic area by offering coaching and mentorship skills training on local resource mobilization. As a result, the implementing partners fund-raised a total of Kshs 8.6 Million in 2019 demonstrating capacity to raise 20% of their project budget from the community through integrated fundraising plans.



## EDUCATION, YOUTH and CHILDREN

### Enhanced Access

Learning Outcomes for  
21 Primary and 18  
Secondary schools



Kes.

**6.6**  
million



Cumulative amount raised  
by 11 schools trained on  
local fundraising

Approx.

**8,000**

number of learners  
who received value  
based mentorship



Awarded

**179**

learners with secondary  
education scholarships  
(79 boys and 100 girls)



# EDUCATION THEME

The education pillar aims to improve education for children, especially for the most marginalized in society by supporting innovative approaches to strengthen their access, retention and transition with the overall goal of improved learning outcomes for primary, secondary, tertiary and out-of-school youth. Under this pillar, KCDF also seeks to support out of school and post-secondary youth programmes in vocational/apprenticeship skills and job preparedness including enhanced market responsive interventions.

KCDF continued advancing these two objectives in the reporting period by building synergies of different education sector stakeholders who included the government and the resident communities with the aim of strengthening service delivery systems in the respective schools.

## 1. Enhancing Access and Learning Outcomes for Primary and Secondary Education

Through a three year comprehensive education programme implemented in Masinga sub-county in 21 Primary and 18 Secondary schools, the programme sought to boost quality and increase retention and transition by enhancing the capacities of teachers, providing scholarship opportunities to bright and needy students as well as a robust mentorship support aimed at improving the children's learning outcomes.

**Teacher Training Support:** During the reporting period, English teachers at both primary and secondary school levels participated in trainings focused on practical interventions that teachers could use to support learners who were facing various learning challenges. English was key in this particular intervention as English is an instructional language for all other subjects with the exception of Kiswahili. Such interventions included coaching sessions on giving remedial class sessions to learners who were struggling during

in-class sessions especially those facing reading challenges. Additionally, teachers were trained on how to give more attention to individual learner performance as opposed to mass class teaching which often ignores individual learner abilities as well as strategies on how to encourage learners to participate in small cohesive reading groups.

As a result of these training sessions, 10 secondary schools registered 20% overall improvement in the final Kenya Certificate of Secondary Education (KSCE) examination with the overall mean score for the 10 schools improving from 3.1 to 3.9. Learners showed interest in reading and studying, and students began to participate in reading groups attributing to the improved learning performance.

**Community Engagement in Learners Progress:** During the reporting period, KCDF promoted engagement initiatives that sought to bring together guardians, school administrators, the local administration and the larger community members in an effort to provide a conducive and enabling environment for learners who were at risk of dropping out of school either due to financial hardships or truancy. These engagements included keeping parents involved in the learning process by holding parent-teacher talks, designating specific days within the school term when parents visit their children's schools to discuss the children's progression with the teachers as well as holding periodic class meetings with students to monitor feedback and intervene

on any challenges observed. The local administration was instrumental in ensuring the government policy on right to basic education was adhered to especially by parents in taking their children to school.

**Mentorship and Scholarships:** As a result of the community engagement and parent-teacher initiatives promoted within the programme, both absenteeism from school as well as the enrolment rate in the 21 primary schools and 18 secondary schools within the project area improved. For the 18 secondary schools, enrolment improved from 4917 in the last reporting period to 5,368 in 2019 signifying an improvement of 9.2%. In regard to the 21 primary schools, there was an improvement from 2,644 in 2018 to 2,787 in 2019 signifying a 5.4% improvement. The mentorship activities for learners continued in 18 secondary schools using the group mentorship approach during the reporting period. These sessions were facilitated by mentors who included teachers, alumni and community members aimed at ensuring there was synergy and communal responsibility in addressing challenges facing young learners in the community. A total of 7,784 learners participated in the group mentorship sessions providing an opportunity for positive role modeling for the students resulting in reduction in student unrest and fewer incidences of indiscipline in the schools.

**Scholarships:** To improve on the progression and transition of learners in secondary schools, 47 scholarships were awarded to learners who had completed their primary education level and came from disadvantaged backgrounds to transit to secondary school.

**Promoting Community Resource Mobilisation in Schools:** In line with improving the physical infrastructure of the schools to promote a conducive learning environment for learners, KCDF provided capacity support to participating schools to raise resources for identified projects. This was to be done by involving the different stakeholders within the school's environs who included the learners, parents, teachers, the school's leadership, community members and other stakeholders. The process involved holding brainstorming sessions to identify challenges and gaps in the school which compromised the learning outcomes. Following the initiatives, Kes 6,597,314 was raised by 11 schools for different school projects ranging from construction of dining halls, libraries and ablution blocks among others. The amounts raised was matched by KCDF as an incentive

for their fundraising initiatives. The school communities now have a better appreciation of the resources that exist within themselves and will be more proactive in coming together to fund their identified projects in complementing government capitation funds.

## 2. Value Based Mentorship Programme - MENTENDA

During the year under review, group mentorship for secondary school students was rolled out in three schools in Nairobi County: Muhuri Muchiri Secondary School, Embakasi Girls Secondary School and Upperhill Secondary School. KCDF in partnership with private sector partners Isuzu East Africa (Supporting Muhuri Muchiri Secondary), Isuzu Women Council (Supporting Embakasi Girls) and NCBA Bank ((Supporting Upperhill Secondary School) held mentorship sessions that followed a structured programme focusing on life skills training addressing issues on reproductive health, mental health, decision making skills, cultivating healthy relationships, identification of personal values amongst others.

As part of community service, Isuzu Women Council supported Embakasi Girls Secondary School students organize a clean-up exercise in Mukuru slums. Following the programme's interventions, the schools reported reduction in indiscipline cases, improved learning performance and zero incidence of pregnancy at the girls' high school. The programme reached a total of 908 students during the reporting year in the three schools.

## 3. Tertiary Education Programme

KCDF's girl child program is a gender-based innovative tertiary education, mentorship and employment transitioning programme for at-risk adolescent girls and select boys in Kenya. KCDF has been the implementing partner for the Global Give Back Circle (GGBC) process for the last 12 years supporting over 1,500 at-risk girls and 59 boys. The process is supported by USAID-Kenya, a generous private sector, local community, mentors and students themselves.

KCDF supported 156 (146 Female and 10 Male) learners with scholarships as well as life skills and work readiness support through the programme. Through the programme,



some 61 young people were ushered into the work force having successfully graduated from local universities and college learning institutions. This, an indication of employment readiness having acquired the necessary knowledge and skills in their respective areas of study as well as interview skills training. The students were in addition taken through various life-skills workshop trainings that included reproductive health, gender-based violence, mental health, financial literacy and work-readiness skills in the reporting period.

Each of the students continues to promote benevolent leadership values through the implementation of their give back commitments in their various communities.

#### 4. Secondary Education Scholarship Programme

KCDF, under its Secondary Education Scholarship Programme supported 179 learners (79 boys and 100 girls) with partial scholarships for their Secondary Education amounting to KES 5.3 Million. KCDF continued having a bias towards supporting learners from marginalized communities as well as deserving learners living with different abilities while working with 19 intermediate organisations to administer the grants. The programme also transitioned 52 learners who successfully completed their secondary Education with over 30 learners scoring C Plus (C+) grade and above.

**POLICY, RESEARCH  
& ADVOCACY**



KCDF supported

**10** **CSO's**  
go through  
Viwango  
Certification

 **CSO** **80** **CSO's**

Convened through the Kenya  
Philanthropy Forum

# EFFECTIVE GOVERNANCE

KCDF's governance pillar aims at strengthening community voice and agency in building responsive and accountable governance structures and processes for Civil Society Organisations in Kenya and beyond. The thematic area also seeks to promote the growth and promotion of organized giving for sustainable development with the express goal of moving communities from a mindset of depending on external resources, to effective mobilization of in-country resources towards the implementation of their prioritized projects.

## Policy Influencing

In the year under review, KCDF played a central role, through its partner, across the country to engage their county governments and advocate for change in different policies with varied results.

**Agricultural Subsidies:** KCDF partnered with Anglican Development Services-Western in Kakamega to change laws that inhibited smallholder farmers from receiving agricultural subsidies such as provision of farm implements and fertilizers from the county government. With the passage and implementation of the progressive law, smallholder farmers who are predominantly women have been able to benefit from improved returns from their agricultural activities.

**Countering Extremism:** Through KCDF support, Dream Achievers Youth Organization (DAYO) in Mombasa was able to be intergrated by the County Government of Mombasa alongside other CSO's in the region to advise the County Government in developing county action plan on prevention and countering of violent extremism. The group was also heavily involved in disseminating and creating awareness of the action plan to its constituents who are largely the young people that are at risk of being recruited by extremist groups in Mombasa.

**Access to Water:** Tunyai Childrens Centre, with support from KCDF, successfully engaged Tharaka Nithi County

Government to provide resources to expand an existing water project in Nthiere and Karuo Communities that KCDF had supported in the previous reporting period. The organisation went further to successfully raise resources from the United States Embassy to complement the County Governments allocation.

## Viwango Certification

KCDF supported 11 organizations to go through a voluntary self-organizational quality assessment certification offered by VIWANGO, a Not for Profit Standards Certification Organisation. VIWANGO Certification was created to provide a benchmark against which CSO's can measure and rate their own performance and act as a catalyst for continuous improvement in the quest for excellence, quality programming, organizational sustainability and recognition. Four organizations successfully attained the silver status and seven acquired the bronze status. Through this process, KCDF has seen a marked improvement in the quality of programme implementation in the targeted organisation as well as an improvement in the general health of the organisation in the areas of governance, financial sustainability, communication among others.

## Influencing Responsive Funding Mechanisms

In the reporting period, KCDF continued playing a definitive role in influencing the aid architecture through participat-



ing in different international convenings while showcasing its community philanthropy approach in spurring development. KCDF was invited to the Bonds Conference in London under the auspices of the **#ShiftThePower** movement. The Bond Annual Conference and Awards is the biggest international development event in Europe, attracting over a thousand diverse people from across the international development and humanitarian sectors.

KCDF participated in a panel discussion as well as had bilateral meetings with different funders with the aim of influencing how they perceive of development and how they can be allies in promoting a community centered approach in development. From the meeting, KCDF and eight other

organisations came up with a **#ShiftThePower** manifesto that has gained a lot of traction globally as an alternative voice in development.

KCDF also played a central role in **The Pathways to Power Symposium** which brought together a diverse group of 110 people from around the world who are deeply engaged in different efforts to shift power, and who see the value in coming together around collective dialogue and action. The main thrust of the symposium was advocating and influencing the participating organisations to adopt a more people-centred and system that is based on distributed networks and shared power or what can be termed as a community philanthropy approach.

Need Office Space  
Contact Us Today

# KCDF HOUSE

PANGANI



## Features

- Five storey office block
- Ample parking
- Fully serviced high speed lift
- Large capacity back-up generator
- Open plan offices designed to offer flexibility to tenants
- Intercom and high speed fibre connectivity from two seacom providers
- State of the art CCTV surveillance for common areas

# NOW LETTING

## Letting Particulars

KCDF House is an exclusive office park development comprising 21,400 Sq Ft that is strategically located along Chai/Pamba Road, off Juja Road and within minutes from the Nairobi Central Business District.

### AREAS

1 <sup>st</sup> Floor	4,280
2 <sup>nd</sup> Floor	4,280
3 <sup>rd</sup> Floor	4,280
4 <sup>th</sup> Floor	4,280
5 <sup>th</sup> Floor	4,280
<b>Total</b>	<b>21,400</b>

### RENTALS

<b>Rent</b>	Kshs. 70/= Per sq. Ft Per Month inclusive of service charge
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\* Particulars NOT warranted





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**THE  
NUMBERS**

- Financial Summary

# FINANCIAL SUMMARY

STATEMENT OF FINANCIAL POSITION AS AT 30<sup>TH</sup> SEPTEMBER 2019

	Note	2019 KES	2018 KES
<b>ASSETS</b>			
<b>Non-current assets</b>			
Property and equipment	12	2,204,437	3,083,132
Prepaid operating lease rentals	13	42,103,622	43,091,771
Intangible assets	14	2,182,066	2,944,105
		46,490,125	49,119,008
<b>Current assets</b>			
Receivables and prepayments	15	14,107,800	3,073,954
Due from related parties	16	702,811	1,057,027
Fixed deposits	17(a)	-	27,777,702
Cash and bank balances	17(b)	76,797,947	69,921,853
		91,608,558	101,830,536
<b>TOTAL ASSETS</b>		<b>138,098,683</b>	<b>150,949,544</b>
<b>FUNDS AND LIABILITIES</b>			
<b>Funds</b>			
General fund		5,419,270	5,335,011
Capital fund		46,490,125	49,119,008
		51,909,395	54,454,019
<b>Current liabilities</b>			
Payables and Accruals	18	11,423,211	12,501,337
Deferred Grant Income	19	44,386,405	54,959,394
Sub-grant Payable	20	30,379,672	29,034,794
		86,189,288	96,495,525
<b>TOTAL FUNDS AND LIABILITIES</b>		<b>138,098,683</b>	<b>150,949,544</b>

## 1.0 Significant Accounting Policies

The principal accounting policies adopted in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented, unless otherwise stated.

### 1.1 Basis of preparation

The financial statements are prepared in compliance with International Financial Reporting Standard for Small and Medium-sized Entities (IFRS for SMEs). The measurement basis applied is the historical cost basis, except where otherwise stated in the accounting policies below. The financial statements are presented in Kenya Shillings (Kshs).

The preparation of financial statements in conformity with International Financial Reporting Standard for Small and Medium-sized Entities (IFRS for SMEs) requires the use of estimates and assumptions. It also requires the Board to exercise its judgement in the process of applying the accounting policies adopted by the organization. Although such estimates and assumptions are based on the Board of Directors best knowledge of the information available, actual results may differ from those estimates. The areas involving a higher degree of judgement or complexity, or where assumptions and estimates are significant to the financial statements, are disclosed in Note 2.0.

### 1.2 Revenue recognition

Grants are received by The Kenya Community Development Foundation for specific (donor funds) projects and non-specific (general) project costs.

#### Specific grants

Grants received for specific purposes are treated as unexpended grants payable and credited to the income and expenditure statement when the activities for which they were provided for have been undertaken.

Specific grants supported by signed funding agreements which have not been received, but costs have been incurred are recognised as grants receivable. The excess of expenditure over receipts are recognised as revenue and included in the financial statements as grants receivable.

#### General grants

Non-specific grants are recognised as income when received.

#### Interest income

Interest income is recognised for all interest-bearing instruments on an accrual basis taking into account the effective yield on the asset.

### 1.3 Property and equipment

All categories of property and equipment are initially recorded at historical cost and thereafter stated at historical cost less accumulated depreciation and accumulated impairment losses.

Subsequent costs are included in the asset's carrying value only when it is probable that future economic benefits associated with the item will flow to the organisation and the cost of the item can be measured reliably. Cost of repairs and maintenance is charged to the income and expenditure account in the year to which it relates.

Depreciation is calculated using the straight-line basis to write down the cost of each asset to its residual value over its estimated useful life using the following annual rates.

	Rate
Motor vehicles	25%
Computers	30%
Office furniture, fittings and equipment	12.5%
Leasehold land	Period of lease

Property and equipment are reviewed for impairment whenever events or change in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is higher of an asset's fair value less costs to sell and value in use.

Gains and losses on disposal of property and equipment are determined by reference to their carrying amount and are taken into account in determining operating results.

#### 1.4 Cash and cash equivalents

For the purpose of cash flows statement, cash and cash equivalents comprise cash in hand, cash held at banks and fixed deposit.

#### 1.5 Endowment funds

Endowment funds comprise amounts set aside for permanent restricted community development activities. These are transferred to the KCDF Trust, established for this purpose and invested in interest earning assets. The distribution of returns on investment is done on the principal amount invested and is done after the endowment fund is audited.

#### 1.6 Translation of foreign currencies

Transactions in foreign currencies during the period are translated into Kenya Shillings at the rates ruling at the transaction dates. Assets and liabilities at the balance sheet date, which are expressed in foreign currencies, are translated into Kenya Shillings at the rates ruling at that date. The resulting differences are dealt with in the statement of comprehensive income in the year in which they arise.

#### 1.7 Deferred income

Deferred income relates to grants received in the current period to be spent in the following year.

#### 1.8 Prepaid operating leases

Leases of assets where a significant proportion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made/received under operating leases are charged/credited to the statement of comprehensive income on a straight line basis over the lease period. Prepaid operating leases are recognised as assets and are subsequently amortised over the lease period.

#### 1.9 Capital fund

A capital fund is created to represent the funds invested in property and equipment. Items of property and equipment purchased are credited to the capital fund while the corresponding debit is taken to the general fund. Depreciation and amortisation are debited to the capital fund and credited to the accumulated depreciation of the respective asset.

#### 1.10 Receivables

Receivables are carried at original invoiced amount less an estimate made for doubtful debts based on a review of all outstanding amounts at the year end.

Receivables not collectable are written off against the related provisions. Subsequent recoveries of amounts previously written off are credited to the statement of comprehensive income in the year of recovery.

#### 1.11 Payables

Payables and other accruals are stated at their fair.

#### 1.12 Bad and doubtful debts

Specific provisions are made against grants and advances when in the opinion of management the company will not be able to collect all amounts due according to the original contractual terms of the grants and advances. In addition, general provisions are maintained based on management's evaluation of the portfolio and advances and other exposures in respect of losses, which although not specifically identified are known from experience to be present in any such portfolio.

When a grant is deemed uncollectible, it is written off against the related provision. Subsequent recoveries of amounts written off are credited to the income statement.

#### 1.13 Impairment of assets

At each balance sheet date, the company reviews the carrying amount of its financial assets, tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the asset's recoverable amount is estimated and an impairment loss is recognised in the income statement whenever the carrying amount of the asset exceeds its recoverable amount.

#### 1.14 Intangible assets

Generally, costs associated with developing or acquiring computer software programs are recognized as expenses as they are incurred. However, cost that is clearly associated with an identifiable and unique product which will be controlled by the company and has a probable benefit exceeding the cost beyond one year, are recognized as an intangible asset.

Expenditure which enhances and extends the benefits of computer software programs beyond their original specifications and lives is recognized as a capital improvement and added to the original cost of the software. Computer software development costs recog-

nized as assets are amortized using the straight line method over their useful lives at a rate of 33.3%.

### 1.15 Retirement benefits obligations

The company and its employees contribute to a statutory defined scheme, the National Social Security Fund (NSSF). The scheme is registered under the National Social Security Act. Contributions are determined by local statute and the company's contributions are charged to the statement of comprehensive income in the year to which they relate. The company has no further obligation once the contributions have been paid.

### 1.16 Comparatives

Where necessary, comparative figures have been adjusted to conform with changes in presentation in the current period.

## 2.0 Critical Accounting Estimates and Judgements

In the process of applying the entity's accounting policies, management has made estimates and assumptions that affect the reported amounts of assets and liabilities within the next financial year. Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The key areas of judgment in applying the entities accounting policies are dealt with below:

### 2.1 Impairment losses

At each statement of financial position date, the Company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss. Where it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash generating unit to which the asset belongs.

### 2.2 Property, plant and equipment

Critical estimates are made by the Company manage-

ment, in determining depreciation rates for property and equipment.

### 2.3 Continued donor support

The directors expect that the adequate level of grants will continue to be received to enable the Foundation undertake its planned activities.

## 3.0 Financial Risk Management Objectives and Policies

The company's activities expose it to a variety of financial risks, including credit risk and the effects of changes in debt and equity market prices, foreign currency exchange rates and interest rates. The company's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on its financial performance by setting acceptable levels of risks.

### (a) Credit risk

The company's credit risk is primarily attributable to its receivables. The amounts presented in the statement of financial position are net of allowances for doubtful receivables, estimated by the company management based on prior experience and their assessment of the current economic environment.

The credit risk on trade receivables is limited to prepayments and deposits payable on various utilities, services and staff advances.

The credit risk on liquid funds with financial institutions is also low, because the counter parties are banks with high credit-ratings.

The amount that best represents the company's maximum exposure to credit as at 30 September 2019 is made up as follows:

	2019 Shs.	2017 Shs.
Payables and accruals	11,423,211	12,501,337
Deferred grant income	44,386,405	54,959,394
Sub-grants payable	30,379,672	29,034,794
	<b>86,189,288</b>	<b>96,495,525</b>

### (c) Market risk

Market risk is the risk that changes in market prices, such as interest rate, equity prices, and foreign exchange rates will affect the company's income or value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return on risk.

	2019 Shs.	2017 Shs.
Cash and bank balances	76,797,947	69,921,853
Receivables	14,107,800	3,073,954
Short term deposits	-	27,777,702
	<b>90,905,747</b>	<b>100,773,509</b>

### (b) Liquidity risk management

Ultimate responsibility for liquidity risk management rests with the board of directors, who have built an appropriate liquidity risk management framework for the management of the company's short, medium and long-term funding and liquidity management requirements. The company manages liquidity risk by maintaining adequate bank balances through continuous monitoring of forecast and actual cash flows.

The table below analyses the company's financial liabilities that will be settled on a net basis into relevant maturity groupings based on the remaining period at the balance sheet date to the contractual maturity date. The amounts disclosed in the table below are the contractual undiscounted cash flows.

*The table below provides a contractual analysis of the company's financial liabilities.*

#### (i) Foreign exchange risk

The company undertakes certain transactions denominated in foreign currencies. Exchange rate exposures are managed within approved parameters.

#### (ii) Interest rate risk

Interest rate risks arise from fluctuations in the bank borrowing rates. The interest rates vary from

time to time depending on the prevailing economic circumstances. The company closely monitors the interest rate trends to minimize the potential adverse impact of interest rate changes.

**(d) Operational risk** is the risk of direct or indirect loss arising from a wide variety of causes associated with the company's processes, personnel, technology and infrastructure, and from external factors other than credit, market and liquidity risks such as those arising from legal and regulatory requirements and if generally acceptable standard.

The company's objective is to manage operational risks so as to balance the avoidance of financial losses and damage to the company's reputation with overall cost effectiveness and to avoid any control procedures that restrict initiative and creativity in the company.

The primary responsibility of the development and implementation of controls to address operational risk is assigned to the company's management. This responsibility is supported by the development of overall company standards for the management of operational risks in the following areas:-

- Requirements for appropriate segregation of duties including the independent authorization and approval of transactions.
- Requirements for the reconciliation and monitoring transactions.
- Compliance with regulatory and other legal requirements.
- Documentation of control and procedures.
- Requirements for the periodic assessment of operational risks faced by the company, and adequacy of controls and procedures to address the risks identified.
- Development of contingency plans.
- Training and professional development of its personnel and
- Adherence to ethical and business standard.

Review of compliance with company standards is reviewed on an ongoing basis.

# KCDF Funding Partners and Individual Supporters

## Individual Givers

Sunil Somaia & Bela Patel	Dr. Nyambura Githagui	George Khisa
Anjana & Pradi Paurana	Linet Muriungi	Alex Mwangi
Mr. & Mrs. Sheth	Mercy Lubanga	Lina Githuka
Mr. Vipin Shah-Surgipharm	Daniel Kariuki	Wangui Kanina
Dr. Sheth	Caroline Wamai	Mr. Joseph Ogutu
Devgun	Kelvin Munguti	

## Corporates Partners

Standard Chartered Bank	NIC Bank	Hotpoint Appliances
Deloitte	Isuzu East Africa	PWC
Zep- Re(PTA Reinsurance)	Isuzu East Africa	

## Trusts and Foundations

Victoria Commercial Bank Charitable Trust (VCB)	Shah Ranmal Raja Charitable Trust	Yahya Fund
	Hope Trust	Chandaria Foundation

## Staff Members

Mawiyoo, Janet	Chege, Maureen Wambui
Kiganjo, Catherine	Ndegwa, Esther N
Konya, Oliver	Kitonga, Hellen
Chibole, Melvin	Chedeye, Christine Muleke
Ngule, Caesar Weka	Ochieng, Deo
Murigu, Natasha Wanjiru	Chege, Stella
Murugu, Purity Kinya	Kamau, Francis

## Board Members

Eunice Mathu	Anne Kimari
Atia Yahya	Gordon Odundo
Dr. Nyambura Githagui	Dr. Chandu Sheth

## Capacity Building Income

Christ Hope Consultancy	Dorcas Aid Consultancy
GMDR Consultancy	Legal Service Facility Tanzania

# 4

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## KCDF Team

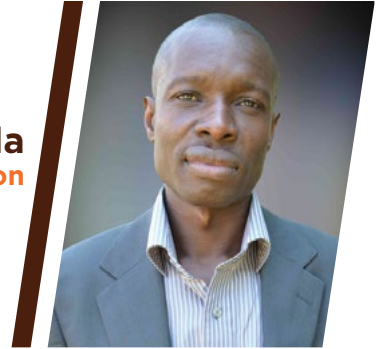
- KCDF Board Directors
- KCDF Staff Members

# KCDF BOARD DIRECTORS

**Ms. Eunice Mathu**  
Foundation Chairperson



**Mr. Tom Olila**  
Vice-Chairperson



**Mr. Aleke Dondo**  
Director and Trustee



**Mr. Edmund Mudibo**  
Director



**Dr. Sheth Chandu**  
Director



**Dr. Nyambura Githagui, Ph.D.**  
Director



**Mr. Gordon Odundo**  
Director



**Anne Ng'ang'a-Kimari**  
Director



**Rose Mambo**  
Director



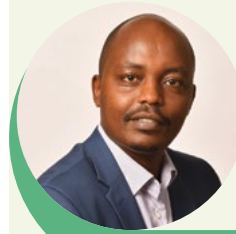
**Ms. Janet Mawiyoo**  
ED & Ex Officio Member -  
Trust & Foundation

# KCDF

STAFF MEMBERS



**Ms. Janet Mawiyoo**  
Executive Director



**Caesar  
Ngule**

Director

**PROGRAMMES**



**Melvin  
Chibole**

Director

**GOVERNANCE,  
LEARNING AND  
COMMUNICATIONS**



**Esther  
Ndegwa**

Head of Function

**FINANCE AND  
ADMINISTRATION**



**Purity  
Murugu**

Head of Function

**PARTNERSHIPS  
AND RESOURCE  
DEVELOPMENT**



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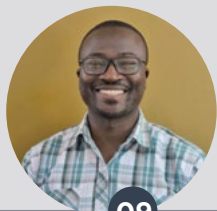
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- 01 Catherine Kiganjo
- 02 Stella Chege
- 03 Sylvia Njaaga
- 04 Sharon Olang'
- 05 Christine Muleke
- 06 Charity Barasa
- 07 McDonald Shiundu

- 08 Margaret Wanjiru
- 09 Deo Ochieng
- 10 Natasha Murigu
- 11 Lydia Wangechi
- 12 Patrick Mwangi
- 13 Dominic Ndawa
- 14 Gloria Chemutai

- 15 Maureen Chege
- 16 Virginia Njeri
- 17 Eunice Awuor
- 18 Oliver Konya
- 19 Elly Onyango
- 20 Hellen Kitonga
- 21 Faith Ngila



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# KCDF TRUST REPORT

- Word from the KCDF Trust Chairperson
- KCDF Trust Financial Summary
- KCDF Trustees

# WORD FROM THE KCDF TRUST CHAIRMAN

I am honored to share with you KCDF's Trust performance for the period ending 30th September 2019. During the reporting period, we continued being prudent in investing KCDF's resources in areas that showed great potential despite some relatively sluggish growth in the overall market performance.

During the period under review, there was an increase in KCDF Trust assets from Kes 730,735,649 to 792,454,595 which was attributed from both realized and unrealized income from the endowment fund. The KCDF House had previously been recorded in the Foundation's books of account but it was officially moved to the Trust in line with amalgamating all KCDF assets into one entity. The KCDF House property, which had an occupancy of 95% as at close of the year, was revalued leading to a book unrealized gain on reserve of Kes 23,970,625. The Trust also made a payout of Kes 10,949,115 to the Foundation and the respective fund builders during the year under review.

I wish to acknowledge and thank all KCDF fund builders who choose to associate with KCDF's vision of having perpetual funds to support their community causes. During the reporting period, there was additional contribution of Kes 2,869,833 to the endowment fund courtesy of two new fund builders. This lends to our resolve of creating awareness to communities and individuals on the importance of having perpetual funds for resourcing development objectives as a going concern.

I take this early opportunity to thank my fellow Trustees who continue to give their valuable time and expertise in providing oversight on how KCDF's resources are invested as well as to our fund managers and fund administrator for the splendid job they did in advising KCDF in the reporting period.

**Eng. Isaac Wanjohi**  
KCDF Trust Chairman



**Eng. Isaac Wanjohi**  
KCDF Trust Chairman

# FINANCIAL SUMMARY

## KCDF TRUST

STATEMENT OF NET ASSETS AS AT 30<sup>TH</sup> SEPTEMBER 2019

	Note	2019 KES	2018 KES
<b>ASSETS</b>			
Bank Balances	12	2,989,461	6,218,034
Deposits with Banking Institutions	14	39,811,654	18,694,319
Government Securities	14	273,798,767	250,419,776
Corporate Bonds	14	10,448,039	14,662,386
Quoted Equity	14	93,036,087	95,469,360
Investments in subsidiary company	15	120,000,000	120,000,000
Dividends receivable	16	455,051	644,547
Accounts receivables	17	1,766,254	91,896
Due from related parties	18	31,817,525	30,842,635
Work in progress	19	204,247,882	176,029,375
Property and equipment	20	26,088,702	24,166,572
Intangible assets	21	63,200	-
<b>Total Assets</b>		<b>804,522,622</b>	<b>737,238,900</b>
<b>LIABILITIES</b>			
Payables	22	12,068,027	6,503,251
<b>FUND BALANCES</b>			
<b>Endowment Funds</b>			
Fund A		70,750,634	62,974,764
Fund B		115,156,207	102,015,096
Fund D		247,526,954	233,590,940
KCDF Trust funds	23	359,020,800	332,154,849
		<b>792,454,595</b>	<b>730,735,649</b>
<b>TOTAL LIABILITIES AND FUND BALANCES</b>		<b>804,522,622</b>	<b>737,238,900</b>

Figure 1: KCDF Endowment Fund Proportions

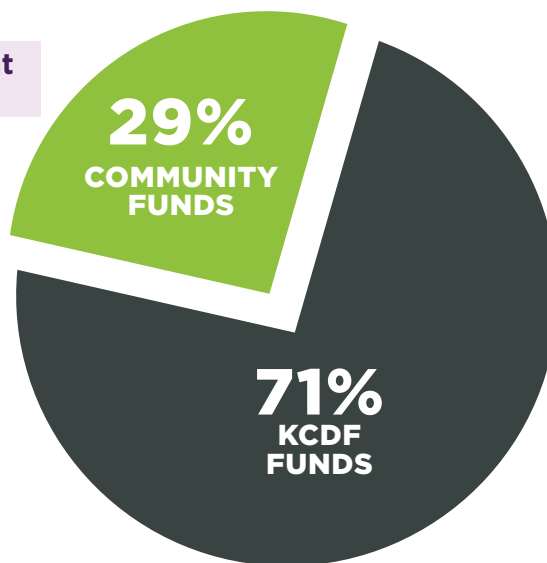
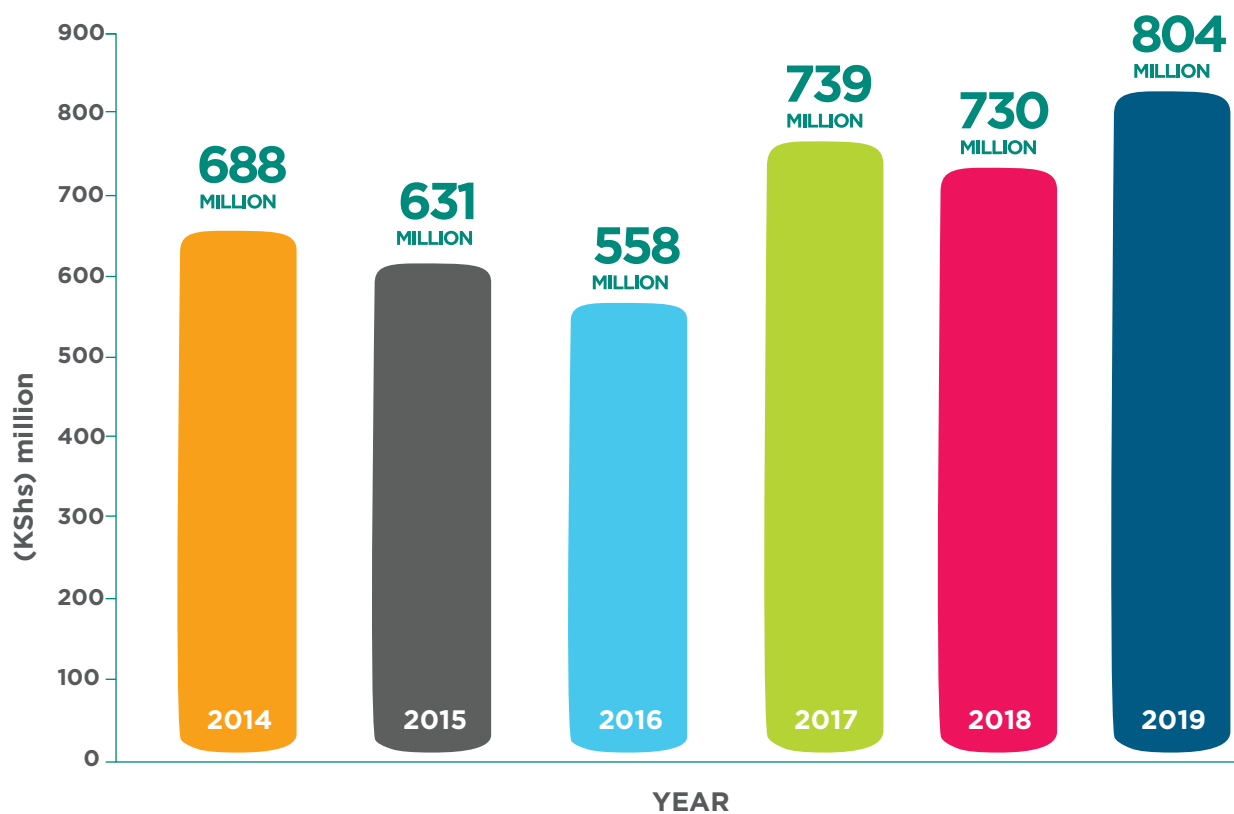


Figure 2: ENDOWMENT GROWTH STATUS



## KCDF TRUSTEES



**Eng. Isaac Wanjohi**  
Trust Chairperson



**Ms. Atia Yahya**  
Trustee



**Mr. Arthur Namu**  
Trustee



**Mr. Aleke Dondo**  
Board Director & Trustee



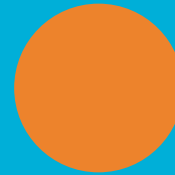
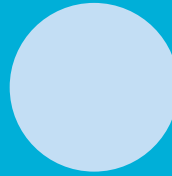
**Dr. Vijoo Rattansi**  
Trustee



**Mr. Kibuga Kariithi**  
Trustee

### Perpetual Community Fund Developers in 2018/2019

Hope Trust Fund	Lake Region Development Association
ACK Eldoret region CCS	Support Activities in Poverty Eradication and Health (SAIPEH)
Good Samaritan Childrens Home	Malindi Education Development Association
South Imenti Development Association (SIDA)	Yahya Education Family Fund
Othaya Bursary Fund	Dr. Julia Gitobu Education Fund
Starehe Girls Centre Fund	Kirima Education Support Project
Makutano Community Development Association	Usigu Children Trust
Omega Child Shelter Fund	Zinduka Africa
Genesis Development Fund	The Wanyiri Kihoro Fund
Kenya Professional Association of Women in Agriculture and Environment (KIPEWAE )	Kenya Airways Lady Pilots
Women Concern	Ambassador Micheal Okeyo
Education and Medical Trust Fund	Ndithini Community Development Association (NCDA)
Ngolonya Community Aid Programme	Alemun Pastoralists Empowerment Initiative (APEI)



## About the Technology Donation Programme

**techsoup**  
KENYA

KCDF believes that Civil Society Organizations (CSOs) are a powerful force for social benefit. We believe that their impact can be expanded through better application of technology as a way of creating an efficient and effective environment for them to deliver their critical mandate of promoting sustainable community development.

KCDF in partnership with Techsoup Global, a San Francisco - based non-profit organisation initiated a technology donation and discount programme christened Techsoup Kenya.

The programme assists non-profits, charities, libraries, foundations, and other non-profit organisations with formal non-profit status access donated software at subsidized prices or at very low administrative fees, there-by helping them make the most of their ICT purchases while reducing their IT budgets hence directing the savings to their core programmatic areas. Whilst the administrative fees vary for the different products available, eligible non-profits will still make **savings of 60-70% of the typical market prices.**

Through the programme, global ICT companies such as Microsoft, Google Symantec, Adobe, Tableau and Bitdefender among others offer more than 140 software products to registered non-profits in Kenya, Uganda, Tanzania, Rwanda, Burundi and Ethiopia.

**To get started on the TechSoup Kenya Technology Donation and Discounted programme go to [www.techsoupkenya.or.ke](http://www.techsoupkenya.or.ke) or email [support@techsoupkenya.or.ke](mailto:support@techsoupkenya.or.ke)**



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FOR GOOD  
2009 - 2019



**GOLF TOURNAMENT**

— GOLFING FOR GOOD —

### Corporate Sponsors for 2018 Golf - Pamoja4Change Support

Kengen Foundation	Great North Hotel
UAP Old Mutual	GenAfrica
Sedgwick	The Standard Group
CBA	Basecamp Explorer
KKCO East Africa	Sarova Whitesands
Enwealth Financial Services	Heritage Hotels
The Nairobi Hospital	Villa Rosa Kempinski
CIC Group	Radisson Blu
Lohana Golfing Society	Cocacola Beverages Africa
Gracehouse Resort	Leisure Lodge
Liquid Telcom	Redfourth
GA Insurance	Masdan Services
Kenya Bankers Association	Volkswagen
Ponyea India	Norfolk
Preferred Personnel	Ngong Hills Hotel
EDG & Atelier	



**The Executive Director**

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Telephone **(+254 020) 3540239/8067440/01/02**  
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Website **www.kcdf.or.ke**